

FUCHS GROUP

Investor Presentation

| August 2019

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| Thomas Altmann, Head of Investor Relations



SI Analytics

Typ 501 11 / $\Sigma\alpha$

App. Nr.. 1053 941

Agenda

- 01** | The Leading Independent Lubricants Company
- 02** | H1 2019
- 03** | Shares
- 04** | Appendix

01 The Leading Independent Lubricants Company



FUCHS at a glance

Established **3**
generations ago as a
family-owned business

No. 1
among the independent
suppliers of lubricants

The Fuchs family holds
55% of
ordinary shares

€2.6 bn
sales in 2018

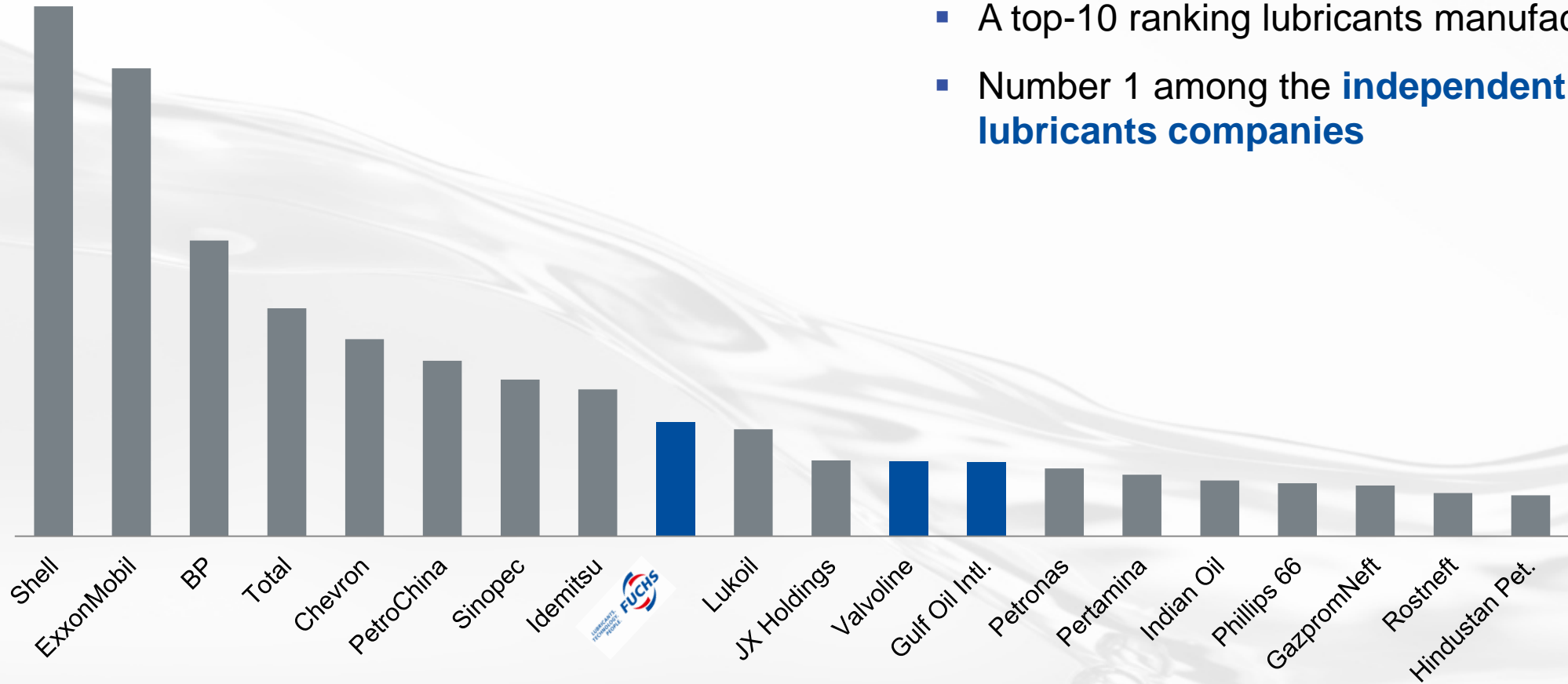
Around **5,500**
employees

Preference share is listed
in the MDAX

58 companies worldwide

A full range
of over
10,000
lubricants and related
specialties

Top 20 lubricants manufacturers



- A top-10 ranking lubricants manufacturer
- Number 1 among the **independent lubricants companies**

Our unique business model is the basis for our competitive advantage

Technology and innovation leadership in strategically important product areas

FUCHS is fully focussed on lubricants

Independency allows reliability, customer & market proximity (responsiveness and flexibility) and continuity



**Advantage over
major oil companies**

FUCHS is a full-line supplier

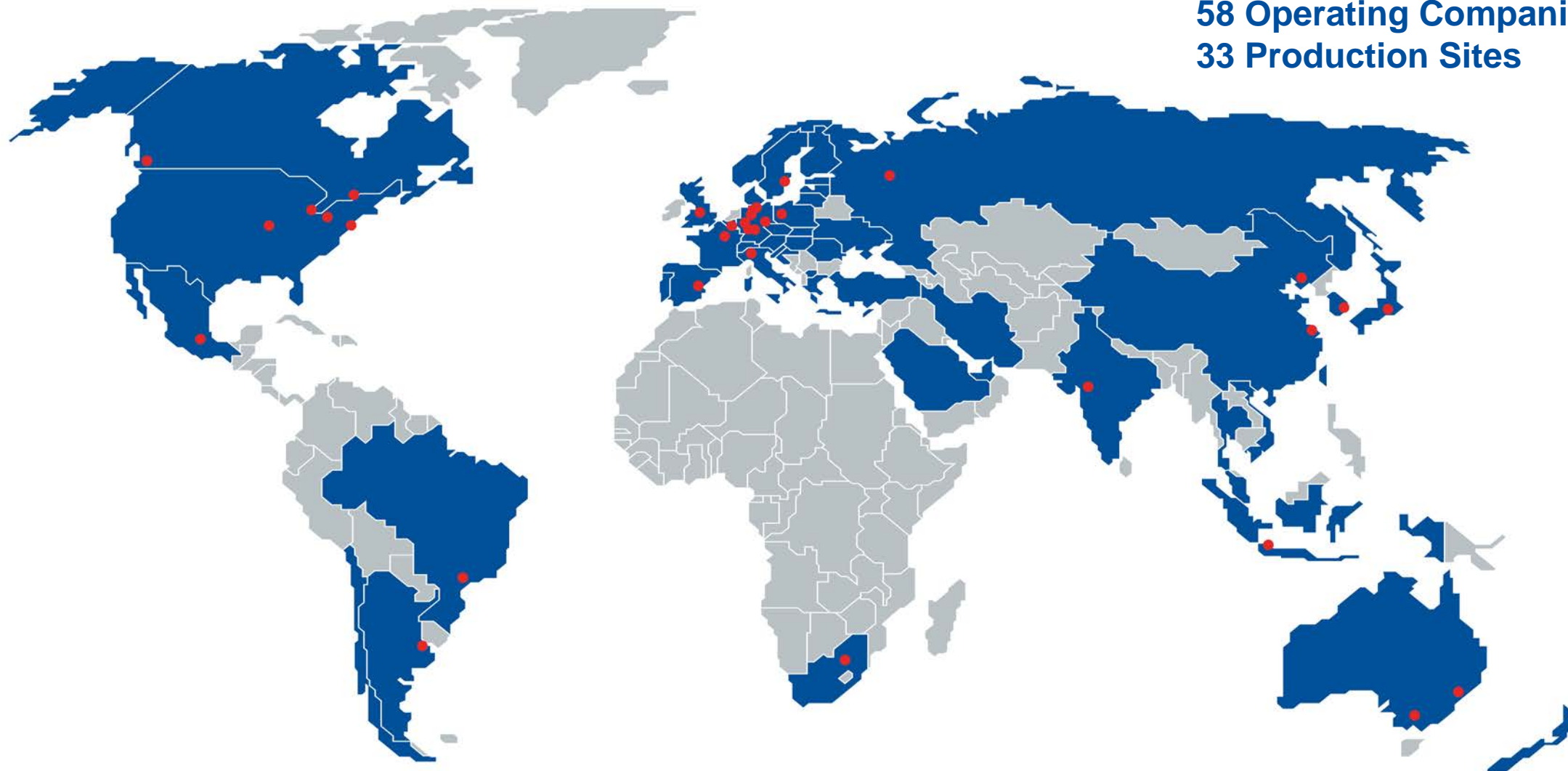
Global presence, R&D strength, know-how transfer, speed



**Advantage over
independent companies**

We are where our customers are

58 Operating Companies
33 Production Sites



Full-line supplier advantage

Sales 2018: €2.6 bn
(~80% international)
by customer location

Automotive lubricants
~45%

e.g. Engine & gear oils, hydraulic oils, shock absorber fluids, etc.

Industrial lubricants
~55%

e.g. Industrial oils, MWF/CP* and greases

100,000 customers in more than 150 countries



Car industry



Manufacturing



Engineering



Construction



Mining



Trade, Services &
Transportation



Heavy Duty



Steel & Cement



Aerospace



Agriculture industry



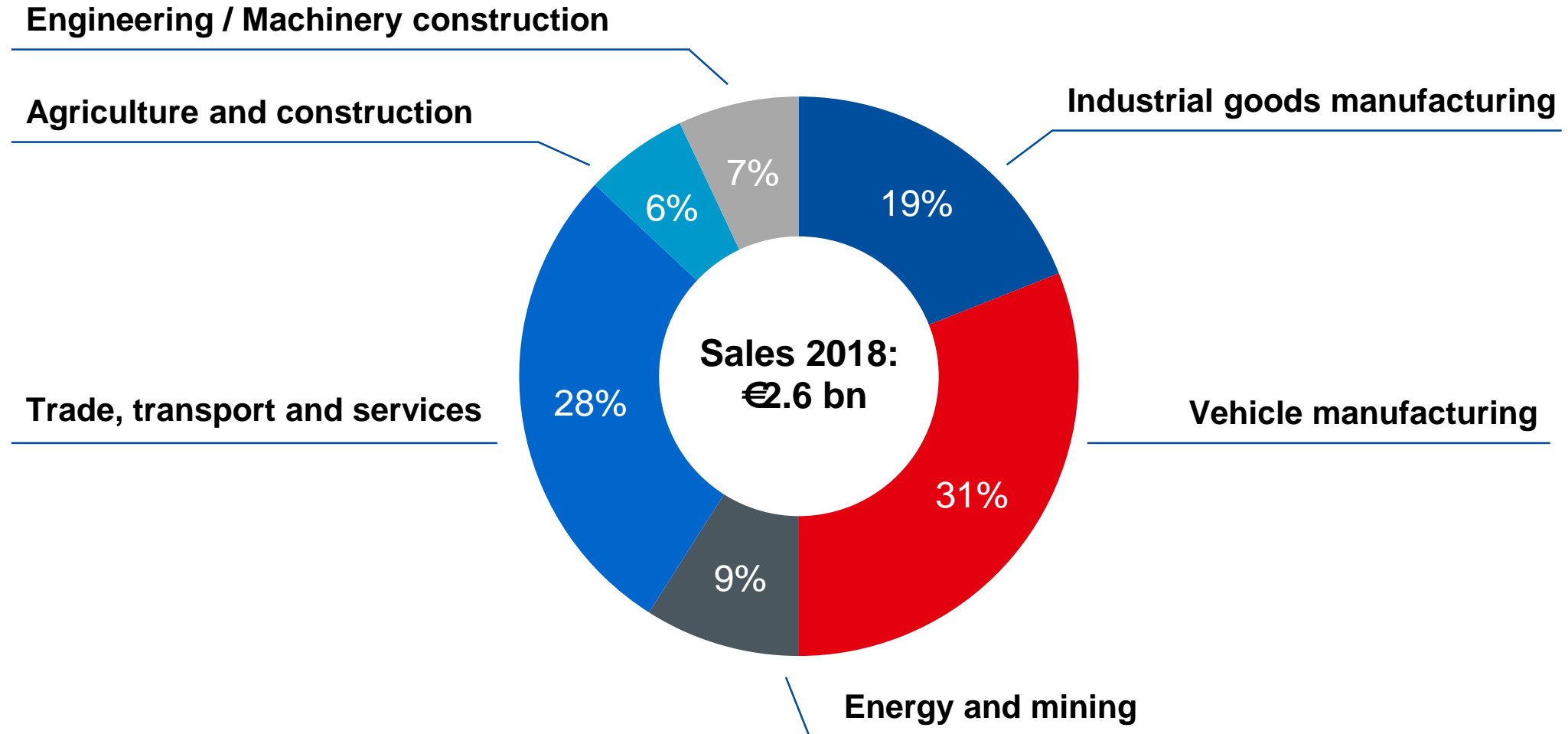
Wind energy



Food

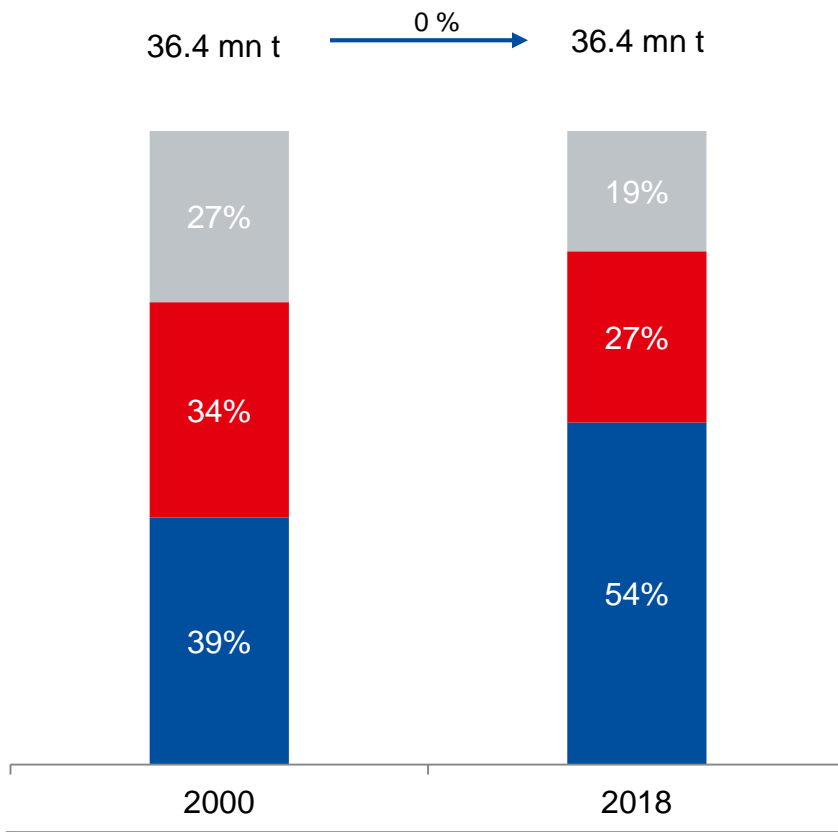
Well balanced customer structure

Top 20 Customers account for ~ 25% sales

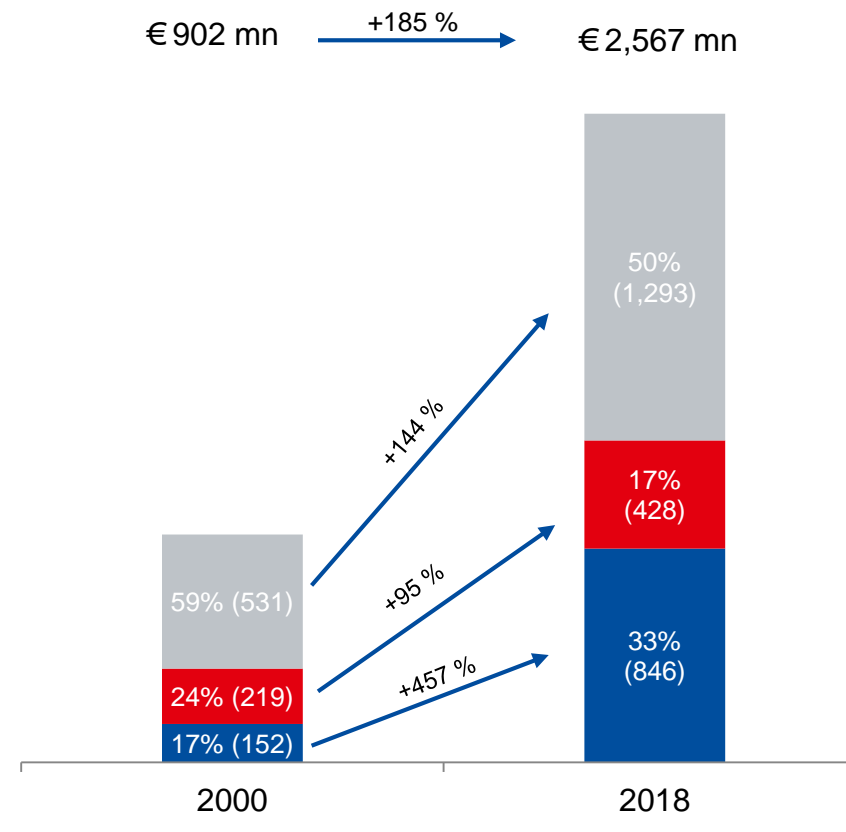


Organic growth potential in emerging countries

Market Demand



FUCHS Sales (by customer location)



FUCHS' Strategy

Profitable Growth:

Internationalization of core activities
Local production in 33 plants

Global
standards,
processes
and branding

People:

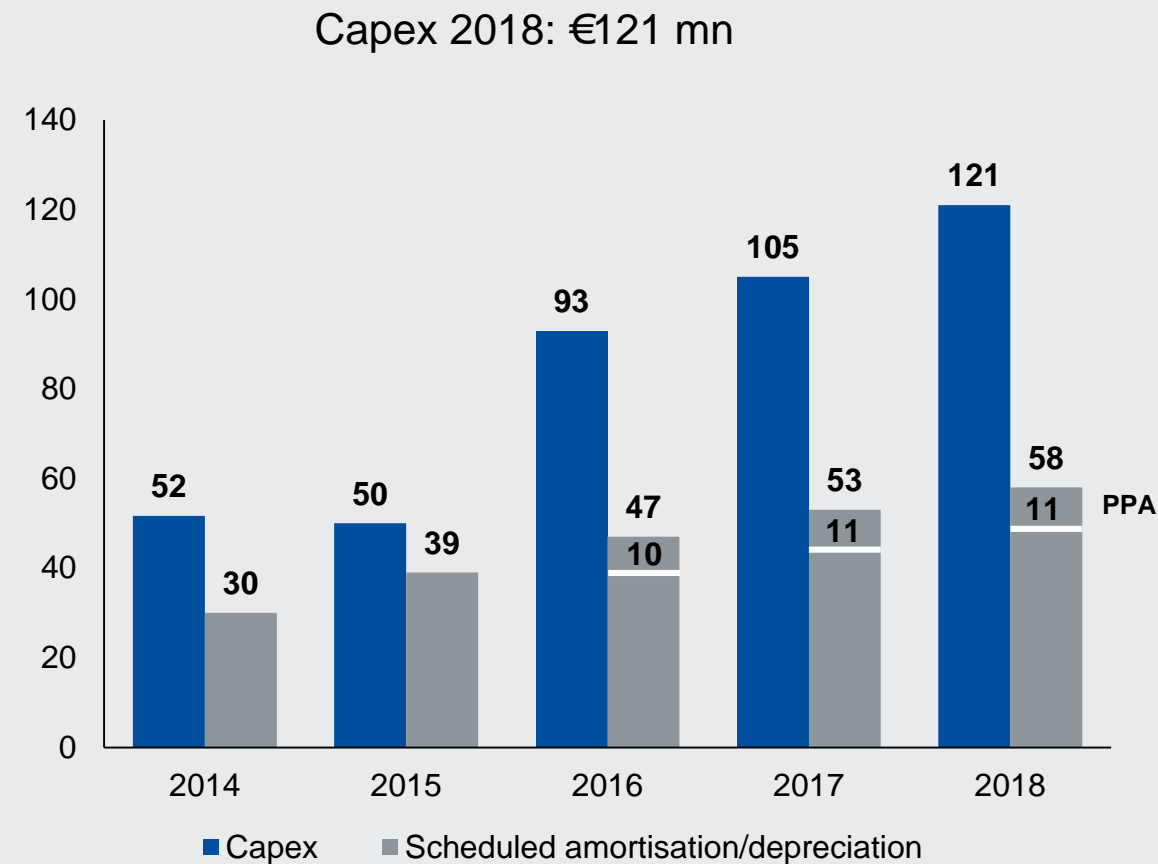
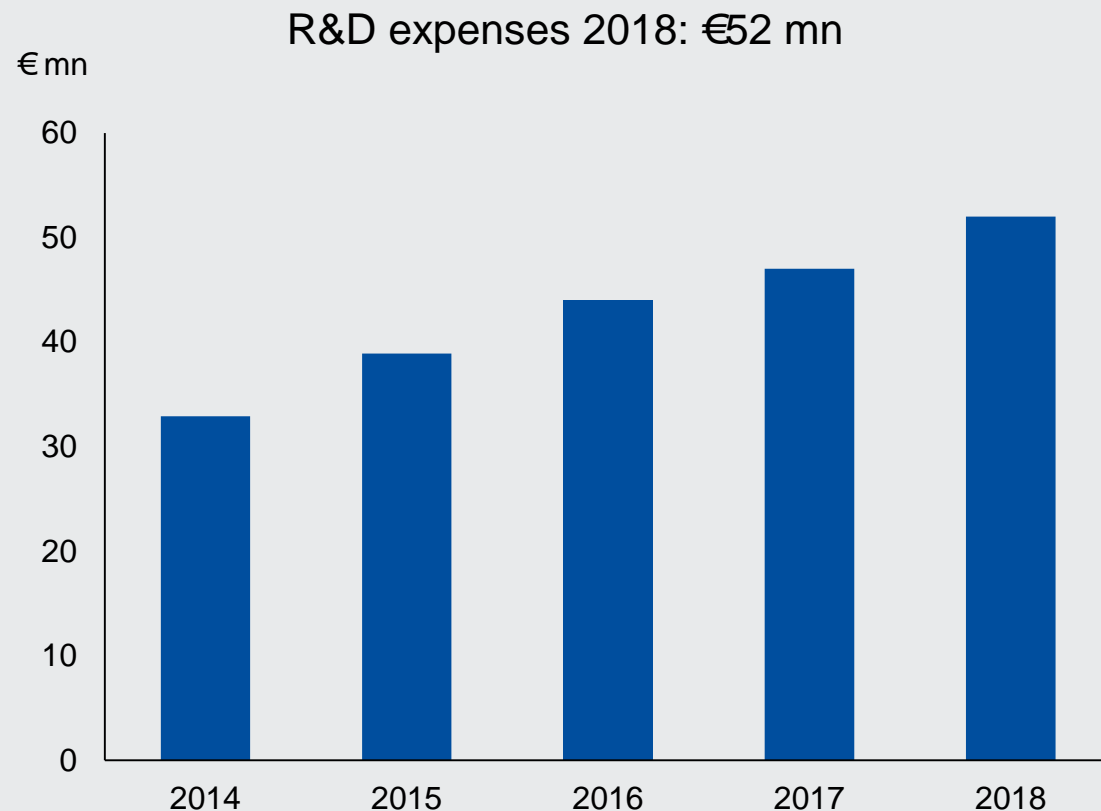
- Employer Branding
- Culture
- Talent-management
- Learning

Utilize disruptions like
e-mobility, digitalization, etc.
as an opportunity

Agile network structure based
on common values

Investment in the future

R&D expenses and Capex



Investment initiative

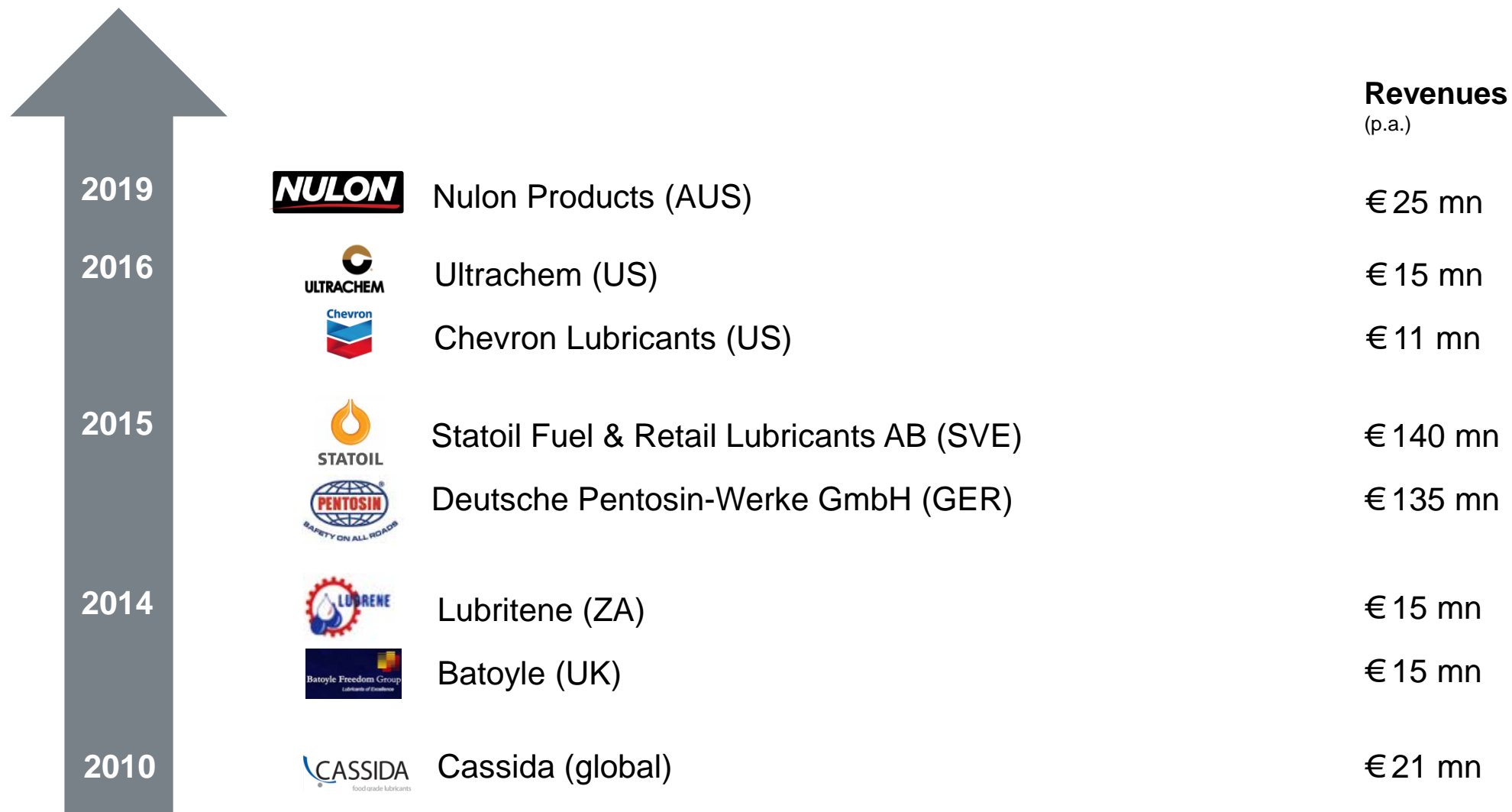
Capex 2016-2021 €700+ mn

- In 2016 - 2018 over **€300 mn** capex was spent with focus on the expansion of Mannheim, Kaiserslautern and Chicago as well as new plants in China, Australia and Sweden
- Capex will peak in 2019 at **€180 mn**. In 2020/2021 more than **€100+ mn p.a.** will be spent on growth and replacement as well as efficiency improvements due to significant volume increases, technological changes and a changed product mix
- From 2022 onwards, capex should be back on par with the new level of depreciation



Maintenance capex amounting to the level of depreciation

Strong track record of integrating businesses



02 H1 2019



Highlights H1 2019

**Sales -1% at
€1,296 mn**

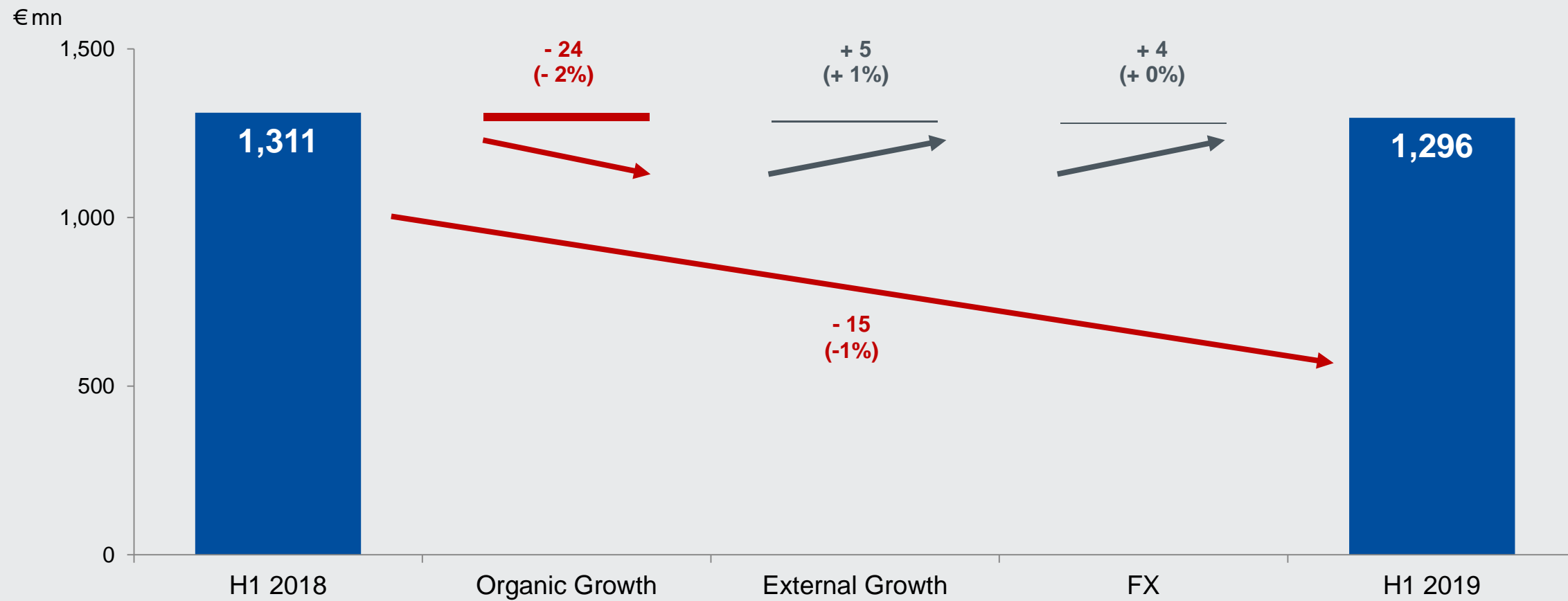
**EBIT down by 19%
to €157 mn**

- Growth initiative results in costs increasing as planned
- Continuing weakness of automotive markets in Germany and China
- Declining organic growth in North and South America in Q2

Outlook 2019 adjusted

- Sales -3% to +0%
- EBIT -30% to -20% (EBIT comparable: -27% to -17%)
- Free cashflow before acquisitions €70mn to €90 mn
- FVA €130 mn to €160 mn

H1 2019 Group sales



Regional sales growth H1 2019

Continuing weakness in Europe and Asia – Decreasing organic sales growth in Americas

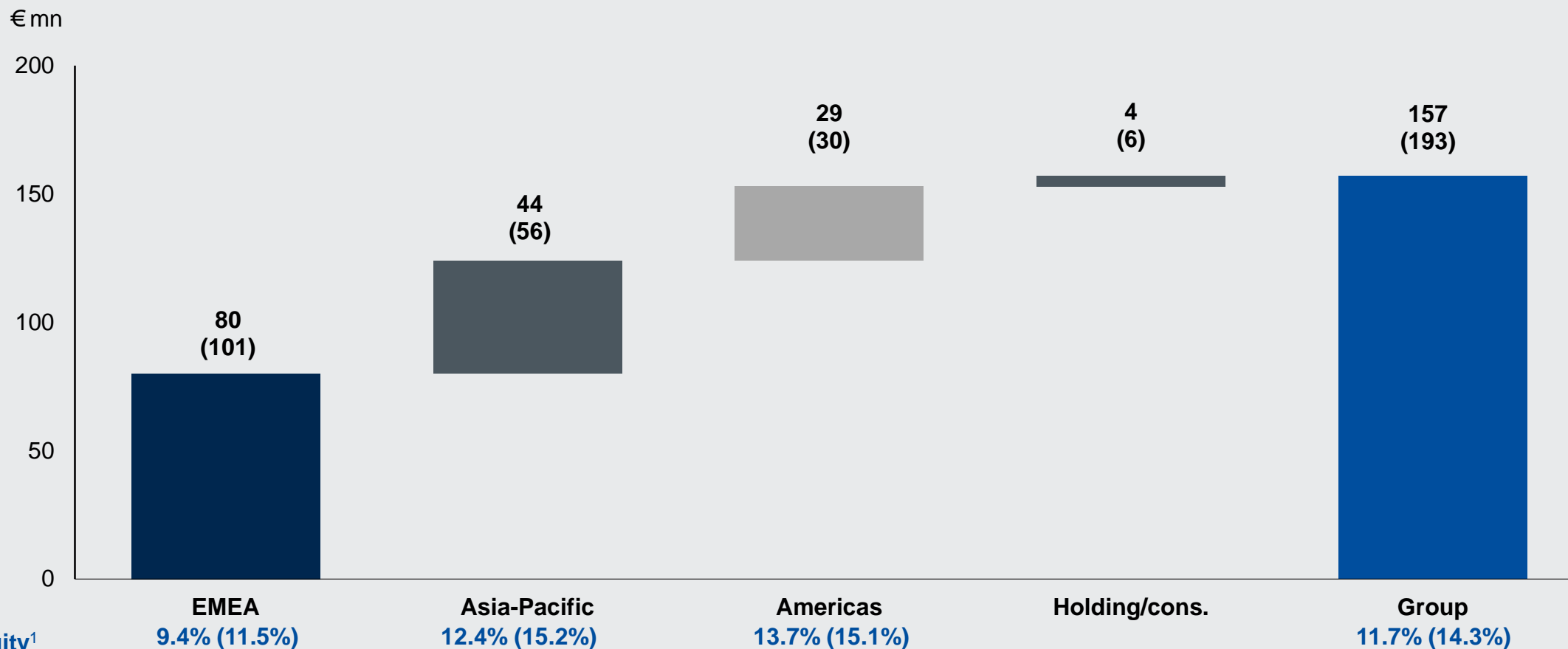
| | H1 2019 (€mn) | H1 2018 (€mn) | Growth | Organic | External | FX |
|-----------------------------|------------------|------------------|------------|------------|------------|-----------|
| Europe, Middle East, Africa | 799 | 829 | -4% | -3% | - | -1% |
| Asia-Pacific | 355 | 369 | -4% | -5% | +1% | 0% |
| Americas | 212 | 199 | +7% | +3% | 0% | +4% |
| Consolidation | -70 | -86 | - | - | - | - |
| Total | 1,296 | 1,311 | -1% | -2% | +1% | 0% |

Income statement H1 2019

| €mn | H1 2019 | H1 2018 | Δ €mn | Δ in % |
|------------------------------|--------------|--------------|------------|---------------|
| Sales | 1,296 | 1,311 | -15 | -1 |
| Gross Profit | 441 | 464 | -23 | -5 |
| <i>Gross Profit margin</i> | 34.0 % | 35.4 % | - | -1.4 %-points |
| Other function costs | -289 | -276 | -13 | -5 |
| EBIT before at Equity | 152 | 188 | -36 | -19 |
| At Equity | 5 | 5 | 0 | 0 |
| EBIT | 157 | 193 | -36 | -19 |
| Earnings after tax | 112 | 140 | -28 | -20 |

EBIT by regions

H1 2019 (H1 2018)¹



EBIT margin
before at equity¹

¹ 2018 comparable

Cash flow H1 2019

| €mn | H1 2019 | H1 2018 | Δ in % |
|---|------------|------------|------------|
| Earnings after tax | 112 | 140 | -20 |
| Amortization/Depreciation | 36 | 28 | 29 |
| Changes in net operating working capital (NOWC) | -20 | -32 | 38 |
| Other changes | -36 | -10 | >100 |
| Capex | -76 | -41 | -85 |
| Free cash flow before acquisitions | 16 | 85 | -81 |
| Acquisitions | -10 | -1 | >100 |
| Free cash flow | 6 | 84 | -93 |

H1 2019 earnings summary

- Decrease in sales in EMEA and Asia-Pacific mainly due to weakness of the automotive market in China and Germany
- North and South America in Q2 also with organic sales decrease
- Positive FX effects North- and South America (+4%) due to a strong US dollar, minor negative effect (-1%) in EMEA and no effect in APAC; External growth (+1%) in APAC due to acquisition of NULON
- Product mix changes and higher manufacturing costs (in particular staff and D&A) related to the growth initiative result in a decrease of gross profit by 5% to €441 mn (464). Gross profit margin decreases to 34.0% (35.4)
- Additional D&A and higher staff costs increase other function costs by €13 mn to €289 mn (276)
- EBIT therefore, combined with sales decrease, lower y-o-y at €157 mn (193); Earnings after tax at €112 mn (140), down by 20%

Outlook 2019 adjusted

| Performance indicator | Actual 2018 | Outlook 2019 (March 19) | Adjusted Outlook 2019 (August 19) |
|---|-------------|----------------------------|--------------------------------------|
| Sales | €2,567 mn | +2% to +4% | -3% to +0% |
| EBIT comparable (before one-off effect) | €371 mn | -5% to -2% | -27% to -17% |
| EBIT | €383 mn | -8% to -5% | -30% to -20% |
| FUCHS Value Added | €251 mn | ~ € 200 mn | €130 to €160 mn |
| Free cash flow before acquisitions | €147 mn | ~ € 100 mn | €70 mn to €90 mn |

- Cost increase as planned as a result of investments in new and existing plants, people, R&D and IT
- Planned capex on record level (€180 mn) with focus on: Germany, China, Sweden, USA, Russia and UK

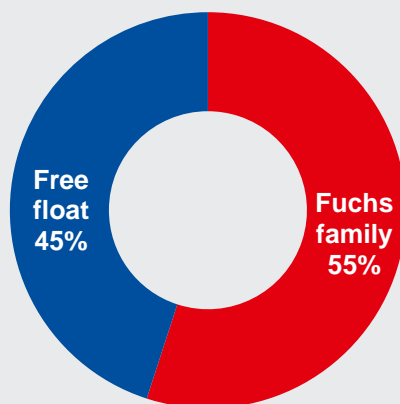
03 Shares



Breakdown ordinary & preference shares

(December 31, 2018)

Ordinary shares



Symbol: FPE
ISIN: DE0005790406
WKN: 579040

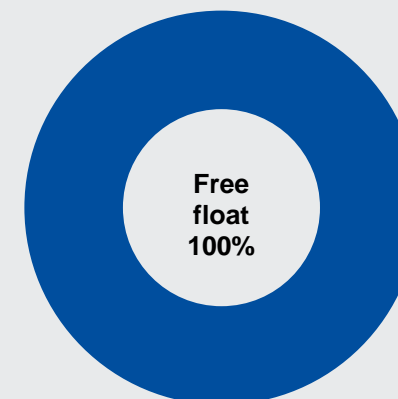
Basis: 69,500,000 ordinary shares

Characteristics:

- Dividend
- Voting rights

Preference shares

MDAX-listed



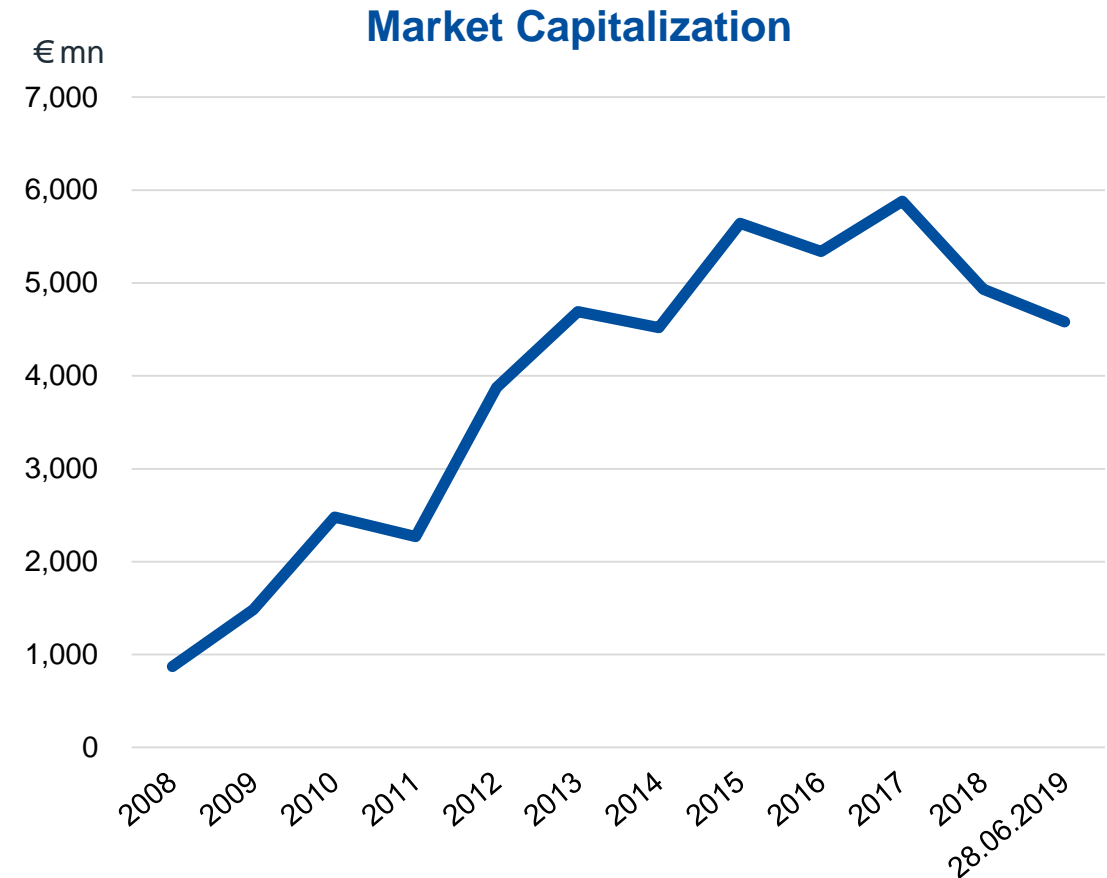
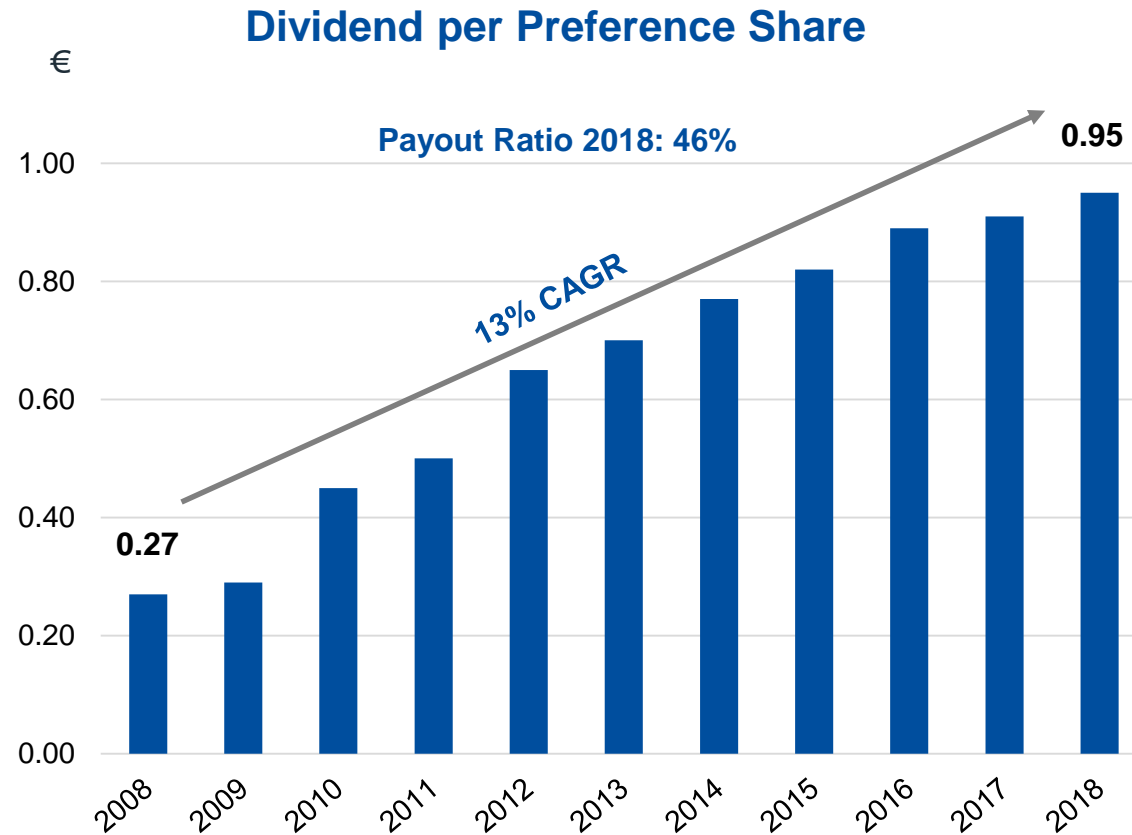
Symbol: FPE3
ISIN: DE0005790430
WKN: 579043

Basis: 69,500,000 preference shares

Characteristics:

- Dividend plus preference profit share (0.01€)
- Restricted voting rights in case of:
 - preference profit share has not been fully paid
 - exclusion of pre-emption rights (e.g. capital increase, share buyback, etc.)

Stable dividend policy



Our target: Increase the absolute dividend amount each year or at least maintain previous year's level.

04 Appendix



FUCHS2025 Journey

Why?

We reached a size of 2.5 bn EUR with a complex organization but we are missing some global standards.

To continue being successful means:

- We will maintain the successful elements of the FUCHS DNA.
 - To a certain extent, we have to leave our comfort zone to explore new opportunities.
 - We aim to become more agile, communicate free of hierarchies, have an open feedback culture and share more information.
-

Three Key Elements

CULTURE needs strong

- Leadership – put words into action!
- Compelling change story
- Collaboration

2018

ACT GLOBAL!

2025

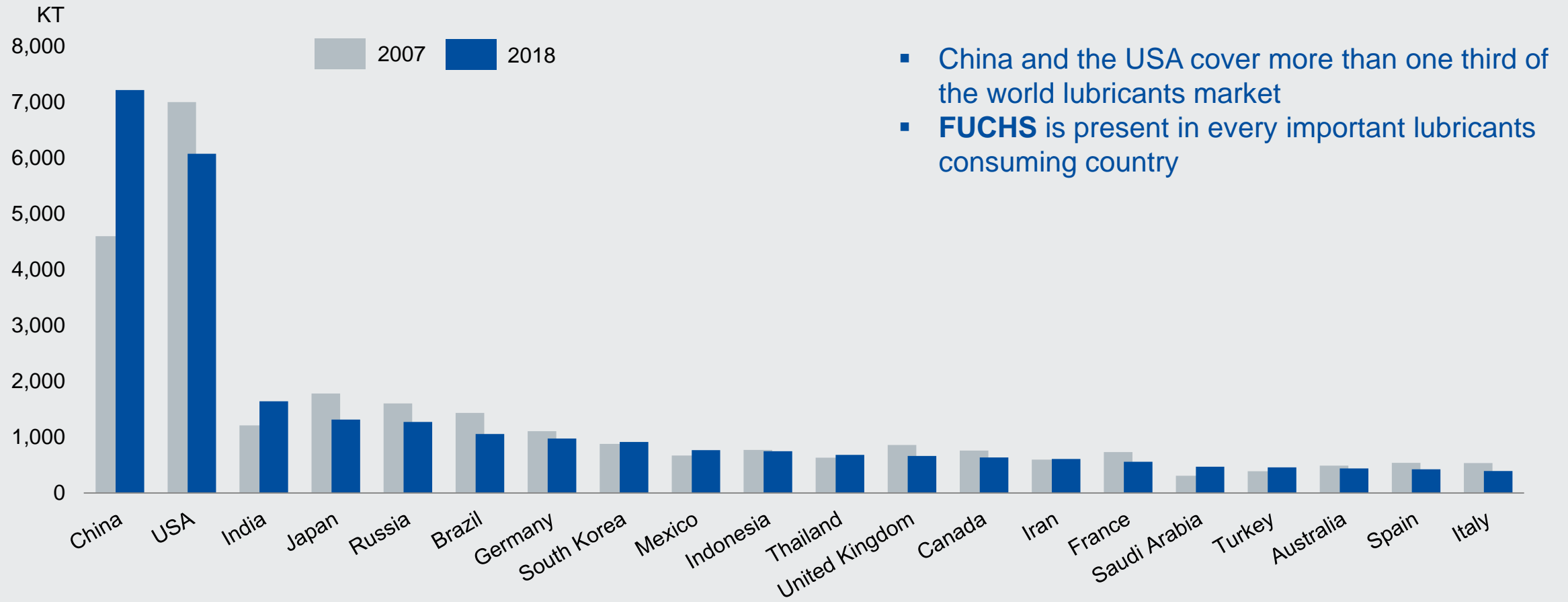
STRATEGY needs a clear

- Vision
- FUCHS2025 roadmap
- Local implementation

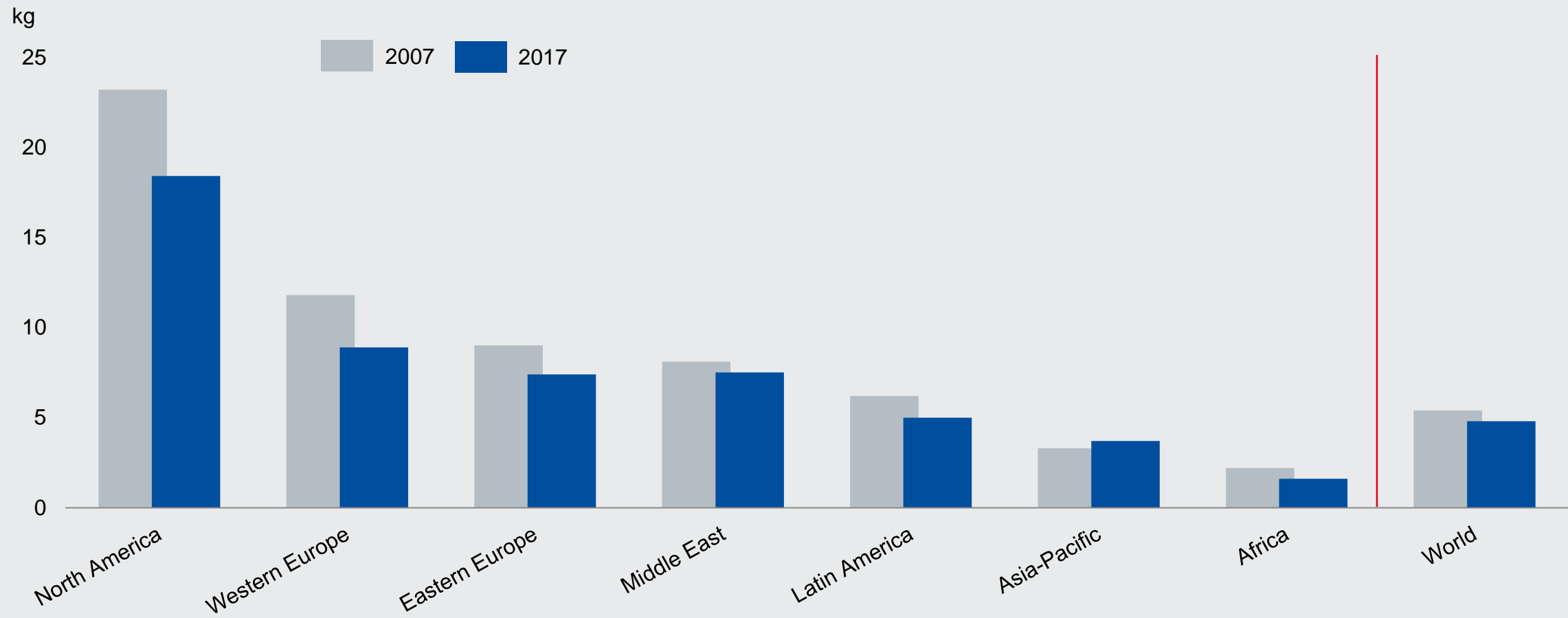
STRUCTURE needs robust

- Standard processes
- IT & SC integration
- Global organization

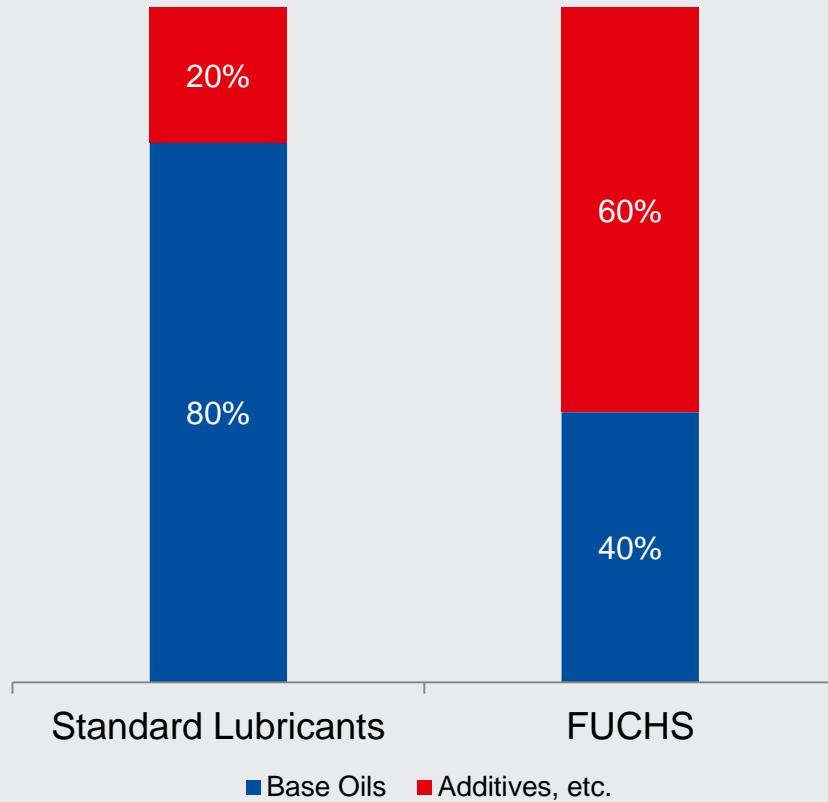
Top 20 lubricant countries



Regional per-capita lubricants demand



Base oil / additives value split

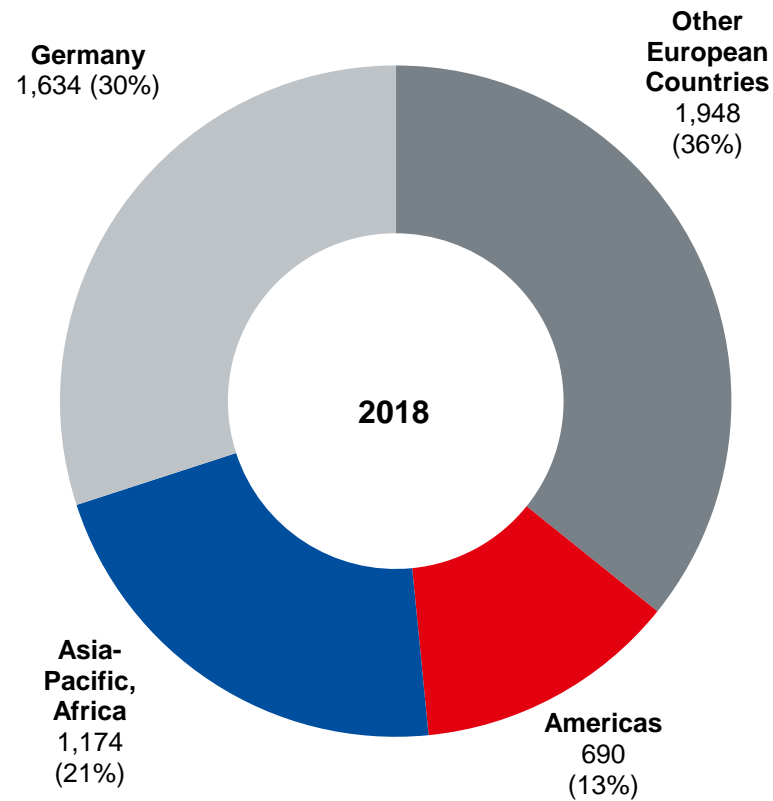


- Base oil prices do not necessarily follow crude oil prices
- No direct link between additives and crude oil prices. We even face price increases for certain raw materials where supply/demand is not balanced or special situations occur
- Special lubricants consist of less base fluid and more additives

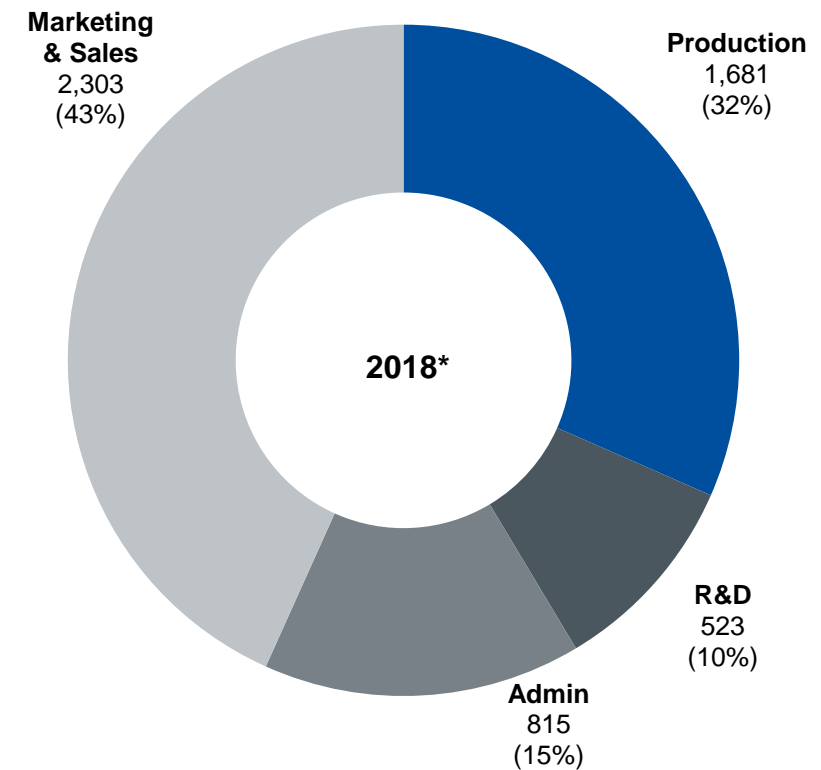
Workforce Structure

5,446 employees globally

Regional Workforce Structure

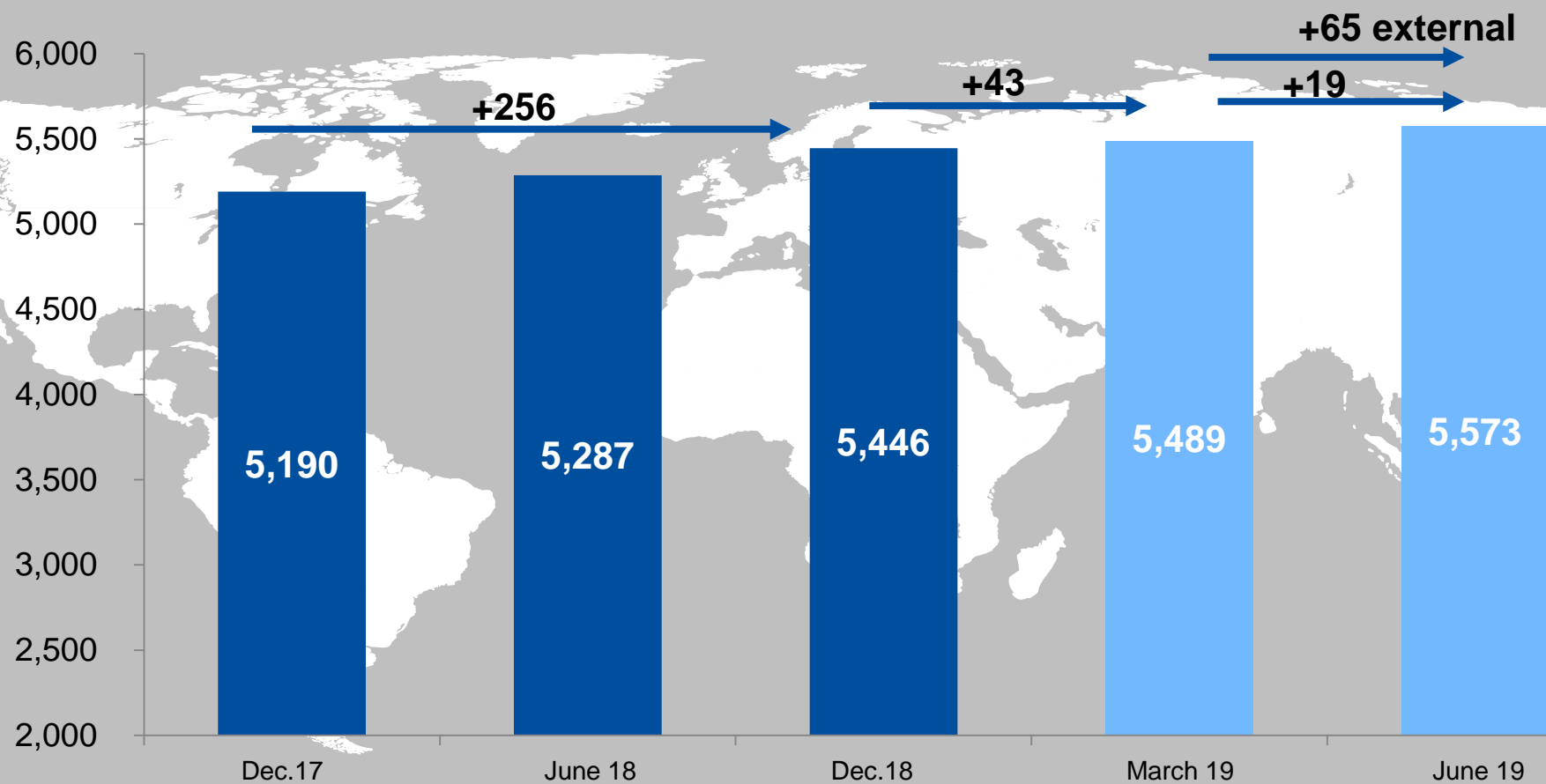


Functional Workforce Structure

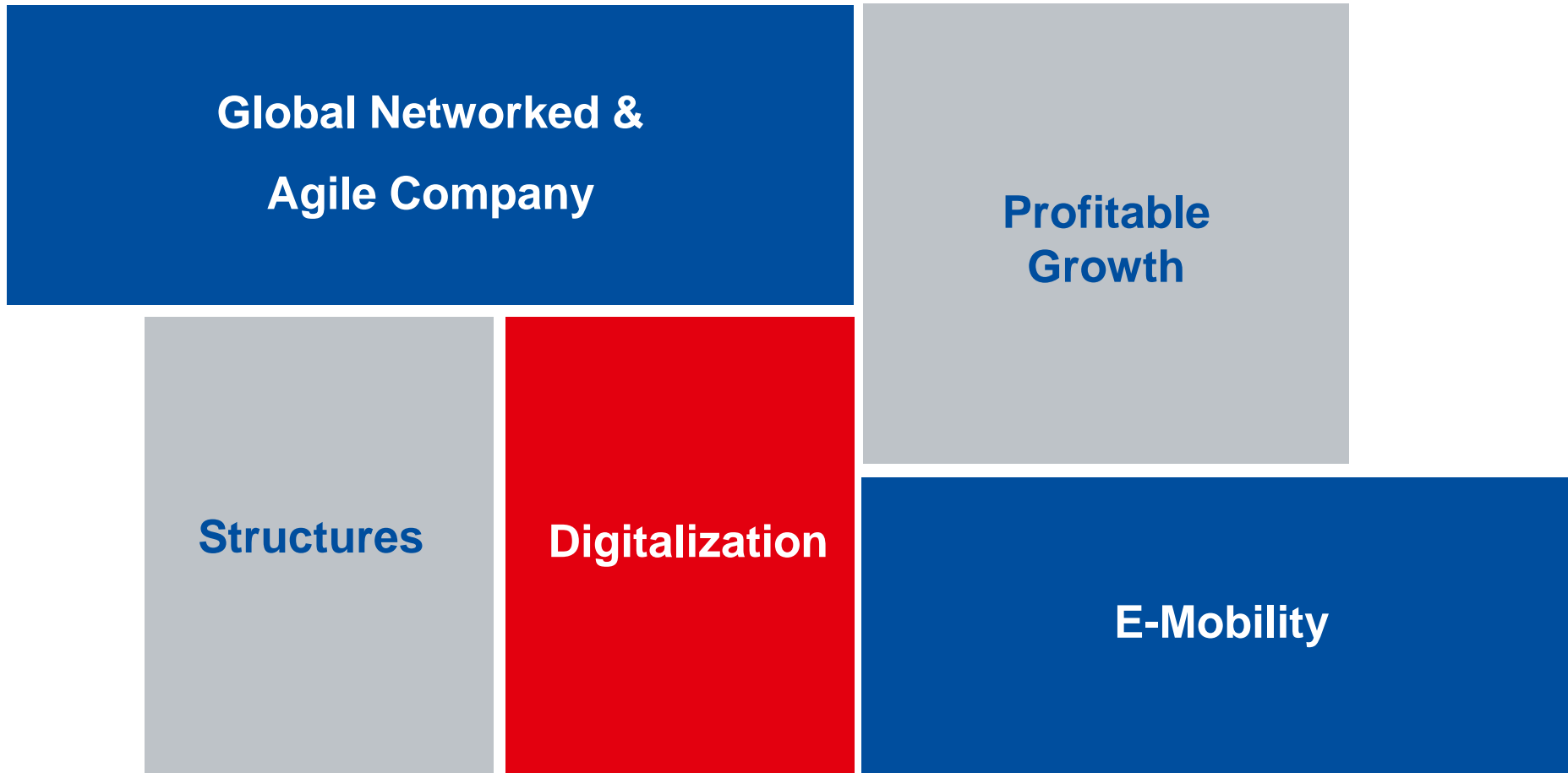


*Excl. 124 Trainees

Staff development



Challenges & Opportunities



FUCHS' 3C grease commitment

Germany / USA / China

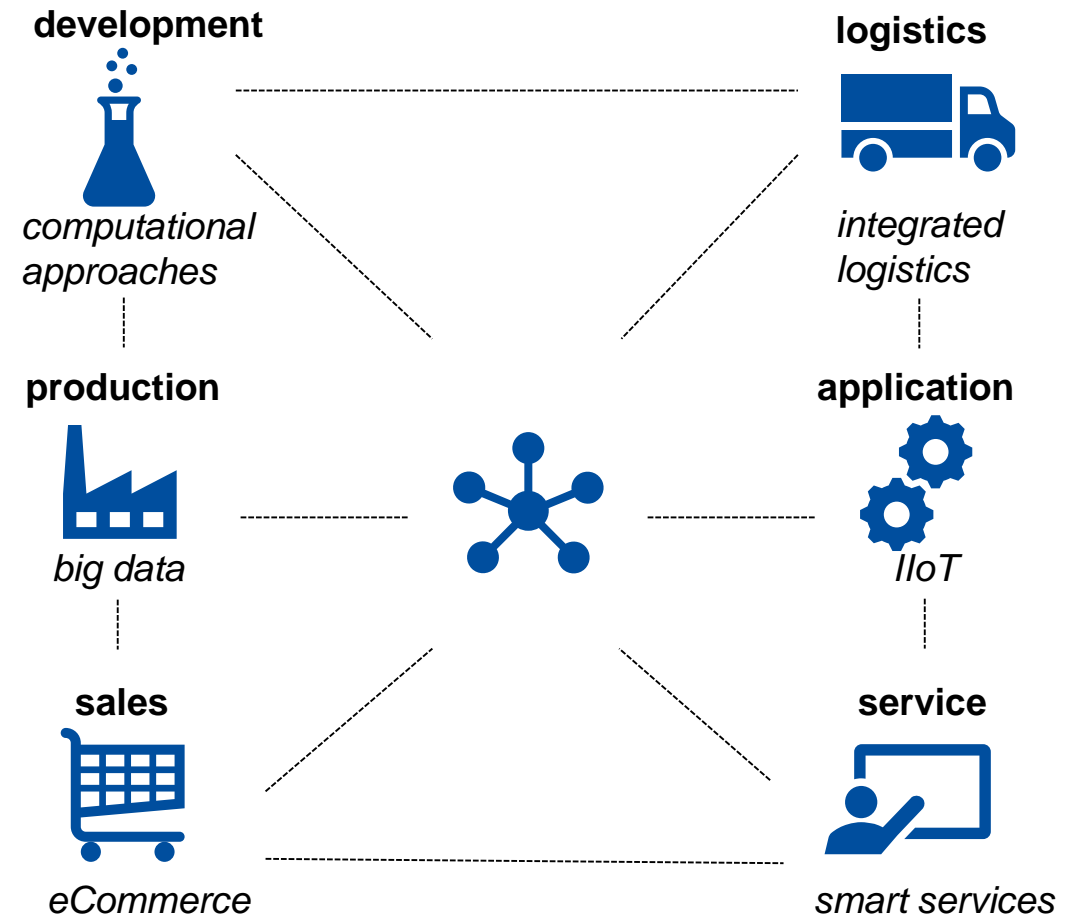
- Globally identical production equipment
- Globally identical finishing equipment
- Globally identical quality control test devices
- Globally similar raw materials
- Globally identical quality standards



Digitalisation will fundamentally change our value creation

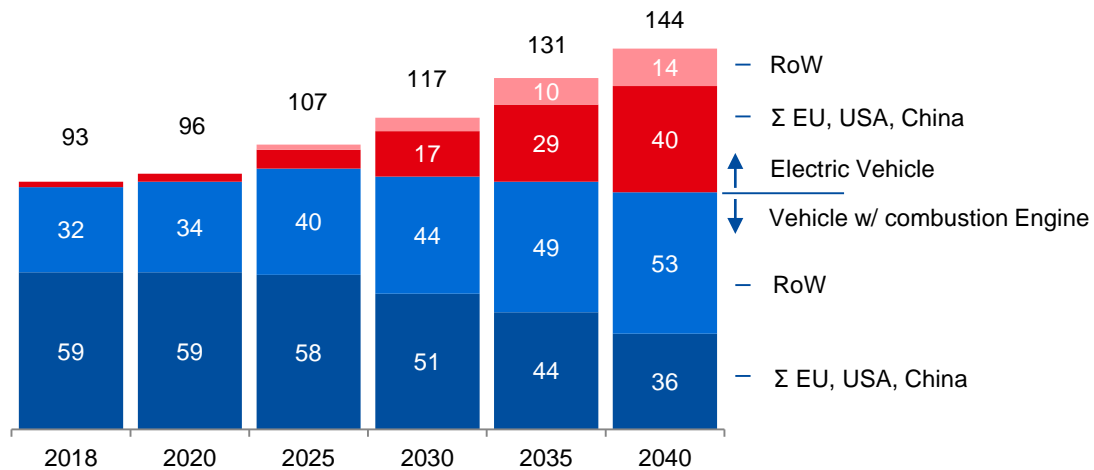
With our “think tank” in the FUCHS family, **inoviga GmbH**, we created a unit aiming to deliberately engage in new ways of thinking and to be the driving force behind digitalization projects.

inoviga’s mission:
co-create next level FUCHS






Electrification of cars creates new applications

Global light-duty vehicles sales forecast (in mn units)



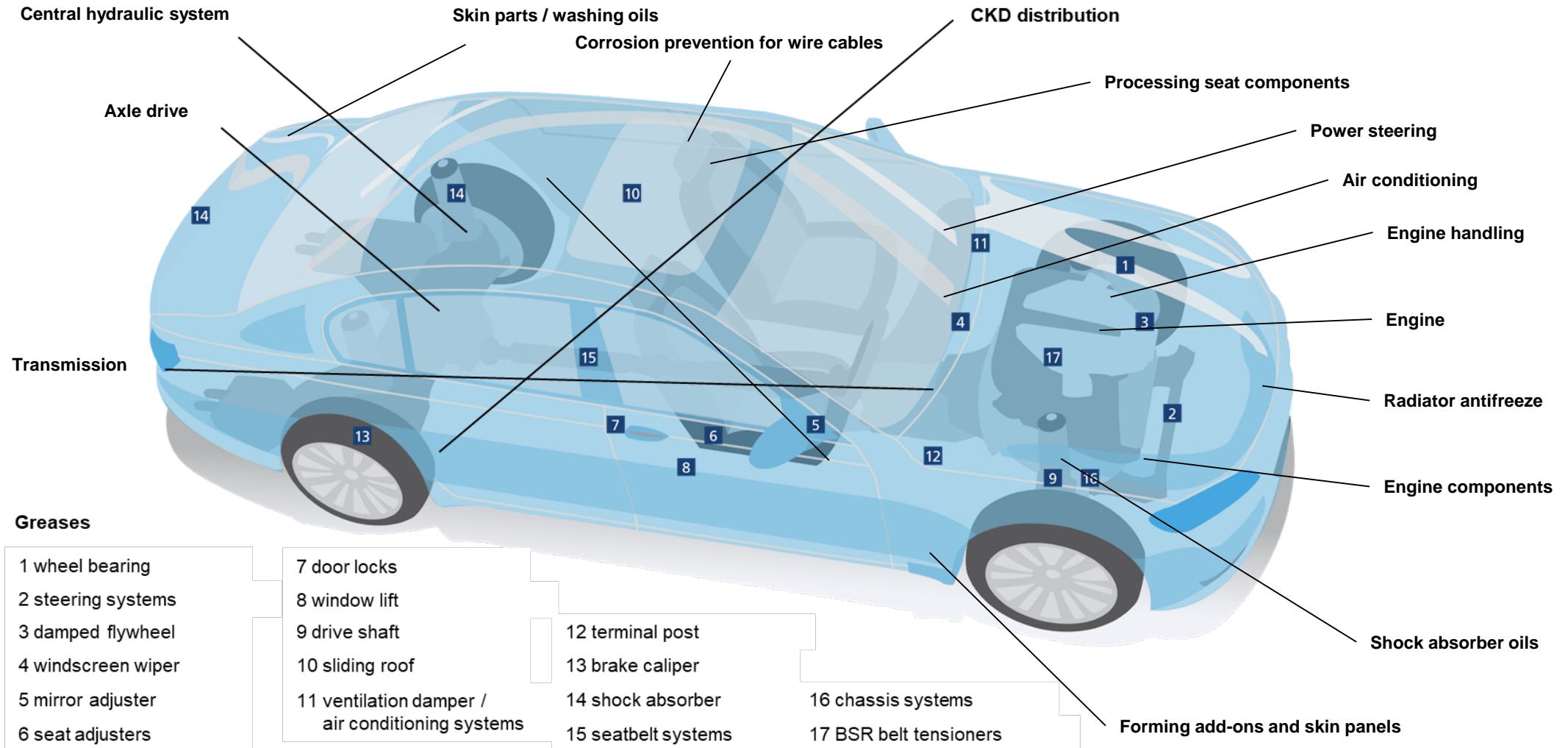
- **No market revolution expected:**
Evolution of existing technologies: Hybrids with efficient combustion engines will dominate the market
- Increasing demand of EVs mainly in larger cities with high traffic density across Europe, China and USA

Source: FEV / Base Scenario

| Powertrain Applications | ICE | HEV | BEV |
|--|---|---|---|
| |  |  |  |
| Engine oil | ✓ | ✓ | – |
| Transmission oil | ✓ | ✓ | ✓ / – |
| Greases | ✓ | ✓ | ✓ |
| Specialty greases | ✓ | + | + |
| Lubricants for Auxiliary systems | ✓ | + | + |
| Cooling & functional liquids | ✓ | + | + |
| – Omitted ✓ Required + Increased | | | |

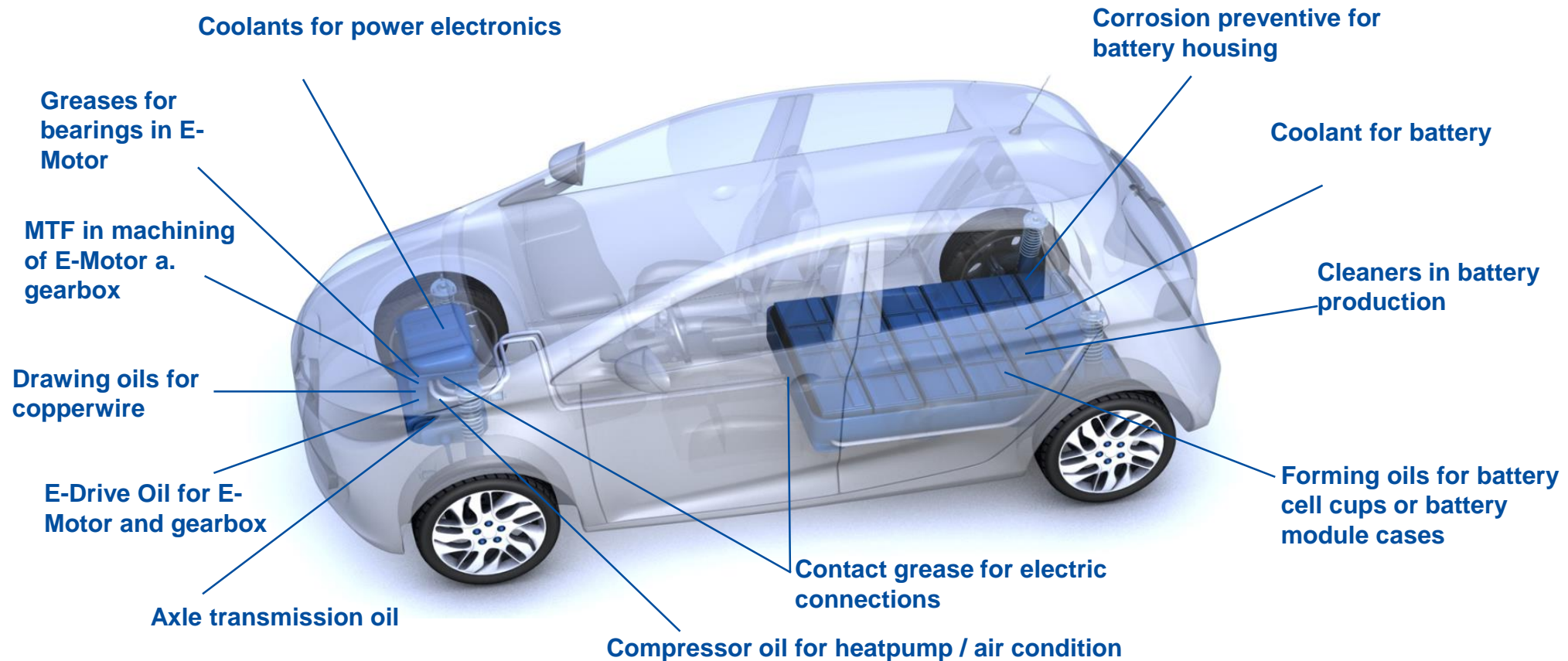
Lubricant applications in passenger cars

In modern cars there are more than 30 different types of greases



Lubricant applications in passenger cars

Electrification brings a variety of opportunities for FUCHS



Products, which are needed independent from propulsion type are not shown

Electric cars – new technology calls for new lubrication

- Electrification of cars will lead to new applications and higher requirements for existing applications
- Regardless of the powertrain type, every car needs a variety of other lubricant applications
- Combustion engines will face further efficiency improvements leading to higher requirements of existing lubricants (e.g. higher protection against deposits for turbocharged engines, higher heat and ageing stability for more compact engines)
- Hybrid cars with efficient combustion engines will place complex requirements for existing applications but also create new demand for new applications
- EVs will place whole new demand on gear oils, coolants, greases (e.g. contact with electrical currents and electromagnetic fields, higher heat emission, reduction gears with less gear steps and higher input speeds)
- FUCHS is used to quickly adapting to new market demands and is working on concrete methods to meet the challenges of the future mobility

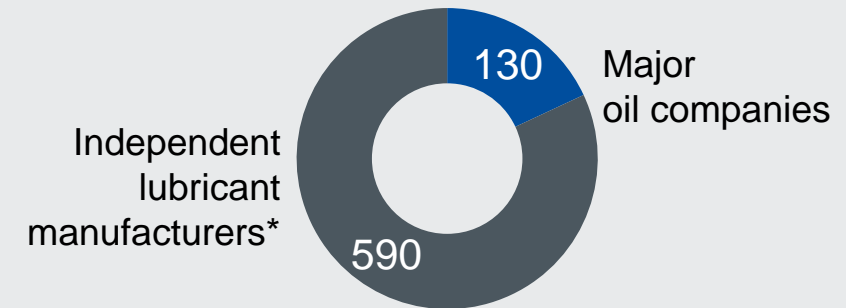
Electrification is an opportunity for FUCHS to further strengthen its market leadership with technically advanced solutions

Further market consolidation to be expected

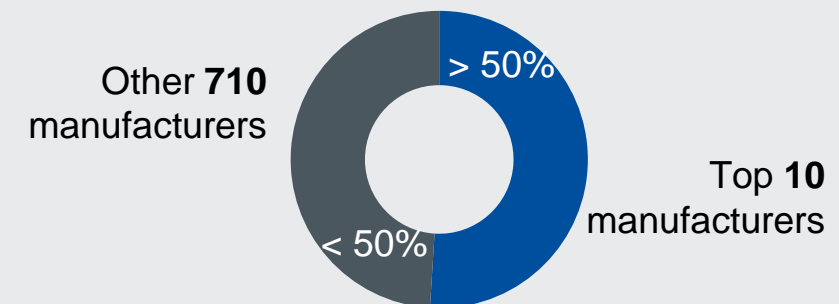
- High degree of fragmentation
- Concentration especially amongst smaller companies

- Differences are enormous

Manufacturers



Market Shares



* > 1000 tons

Long-term objective: Focus on Shareholder Value

Drive returns

- Organic growth through strict customer focus, geographic expansion and product innovation
- Improve operating profitability through margin and mix management, operating cost management and efficiency improvements

Optimize capital

- Capex with returns above WACC
- Manage NOWC

Strengthen portfolio

- Reinvest in the business
- Acquisitions

Cash allocation priority

Reinvest in the business

Return cash to shareholders

Capex

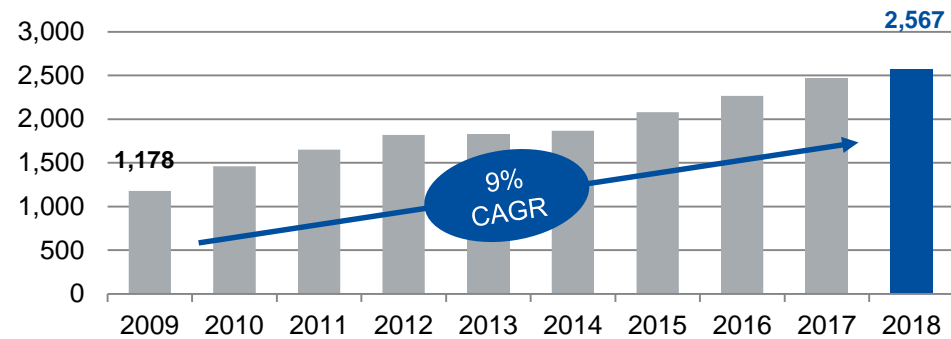
Stable Dividends

Acquisitions

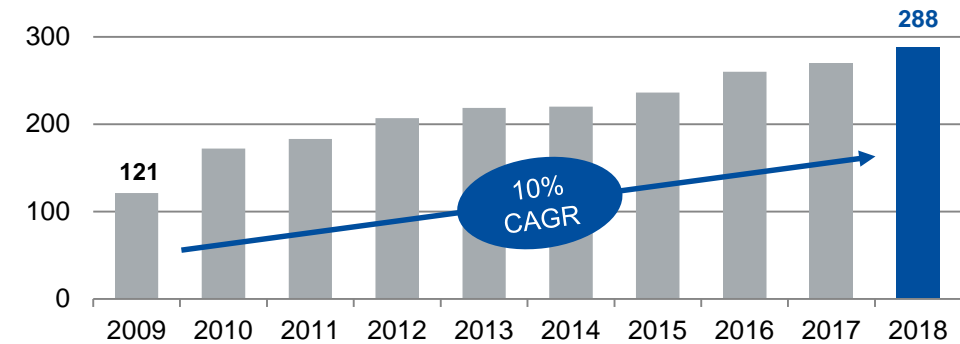
Share Buyback

Unique track record for continued profitability and added value

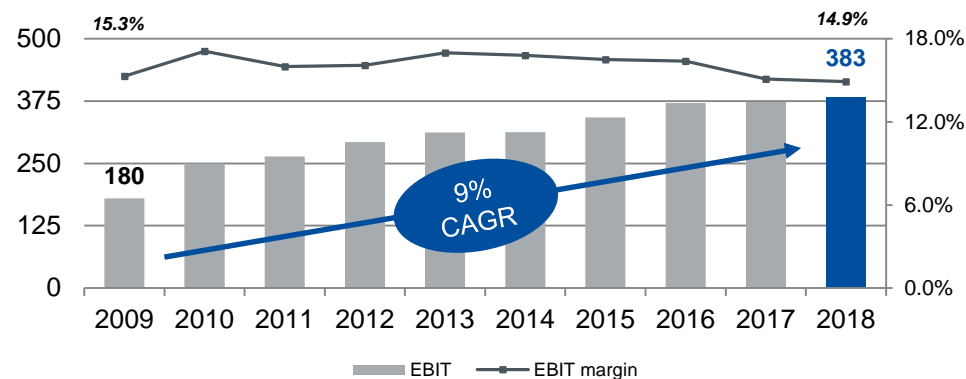
Sales (in €mn)



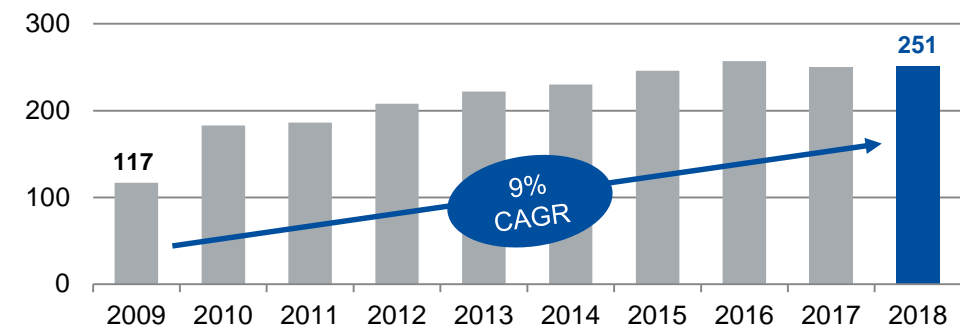
Earnings After Tax (in €mn)



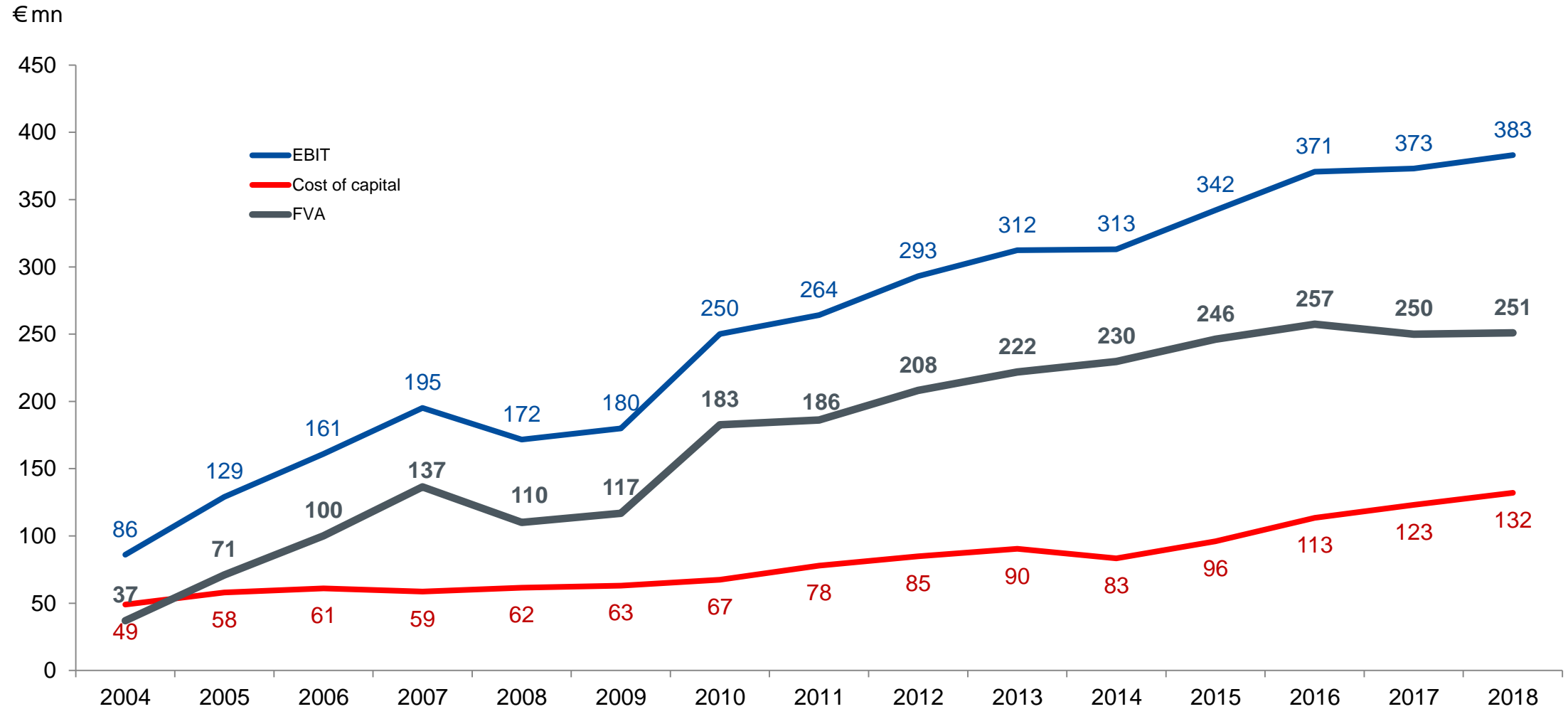
EBIT (in €mn)



FVA (in €mn)



Development EBIT – Cost of Capital – FVA



Stable EBIT in 2018

| €mn | 2014 | 2015 | 2016 | 2017 | 2018 | Δ 17/18 |
|------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Sales | 1,866 | 2,079 | 2,267 | 2,473 | 2,567 | 3.8% |
| Gross Profit | 693 | 791 | 851 | 882 | 899 | 1.9% |
| Gross Profit margin | 37.2% | 38.1% | 37.5% | 35.7% | 35.0% | -0.7%-points |
| Other function costs | -400 | -467 | -499 | -526 | -542 | 3.0% |
| EBIT before at Equity | 293 | 324 | 352 | 356 | 357 | 0.3% |
| EBIT margin before at Equity | 15.7% | 15.6% | 15.5% | 14.4% | 13.9% | -0.5%-points |
| At Equity | 20 | 18 | 19 | 17 | 26 | 52.9% |
| EBIT | 313 | 342 | 371 | 373 | 383 | 2.7% |
| EBIT margin | 16.8% | 16.5% | 16.4% | 15.1% | 14.9% | -0.2%-points |
| EBITDA | 343 | 381 | 418 | 426 | 441 | 2.1% |
| EBITDA margin | 18.4% | 18.3% | 18.4% | 17.2% | 17.2% | -0.3%-points |

Solid balance sheet and strong cash flow generation

| €mn | 2018 | 2017 | 2016 | 2015 | 2014 |
|--------------|-------|-------|-------|-------|-------|
| Total assets | 1,891 | 1,751 | 1,676 | 1,490 | 1,276 |
| Goodwill | 174 | 173 | 185 | 166 | 88 |
| Equity | 1,456 | 1,307 | 1,205 | 1,070 | 916 |
| Equity ratio | 77% | 75% | 72% | 72% | 72% |

| €mn | 2018 | 2017 | 2016 | 2015 | 2014 |
|---|------|------|------|------|------|
| Net liquidity | 191 | 160 | 146 | 101 | 186 |
| Operating cash flow | 267 | 242 | 300 | 281 | 255 |
| Capex | 121 | 105 | 93 | 50 | 52 |
| Free cash flow before acquisitions ¹ | 147 | 142 | 205 | 232 | 210 |
| Free cash flow | 159 | 140 | 164 | 62 | 188 |

¹ Including divestments.

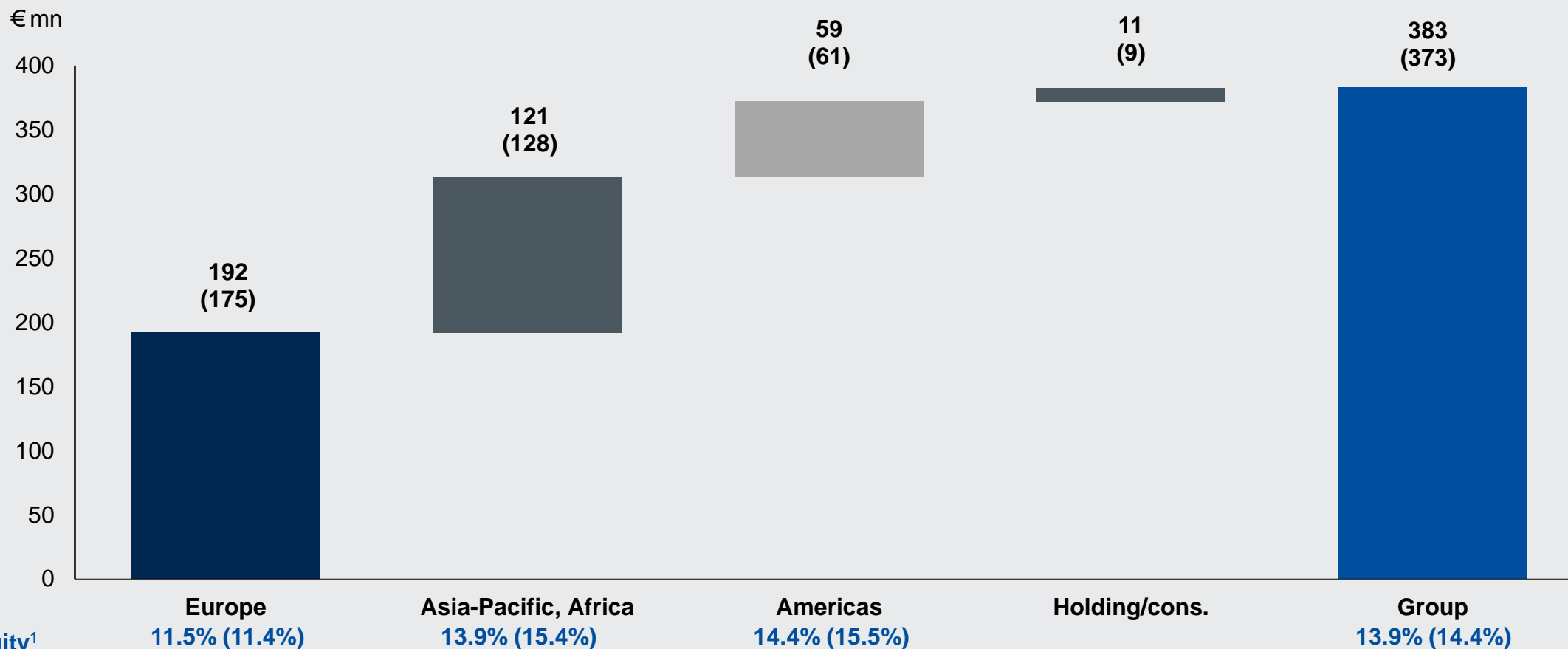
Regional sales growth 2018

Europe and Asia-Pacific, Africa declining in the course of the year

| | 2018 (€mn) | 2017 (€mn) | Growth | Organic | External | FX |
|----------------------|---------------|---------------|------------|------------|----------|------------|
| Europe | 1,546 | 1,515 | +2% | +3% | 0% | -1% |
| Asia-Pacific, Africa | 783 | 733 | +7% | +11% | - | -4% |
| Americas | 409 | 393 | +4% | +13% | - | -9% |
| Consolidation | -171 | -168 | - | - | - | - |
| Total | 2,567 | 2,473 | +4% | +7% | - | -3% |

EBIT by regions

2018 (2017)¹



EBIT margin
before at equity¹

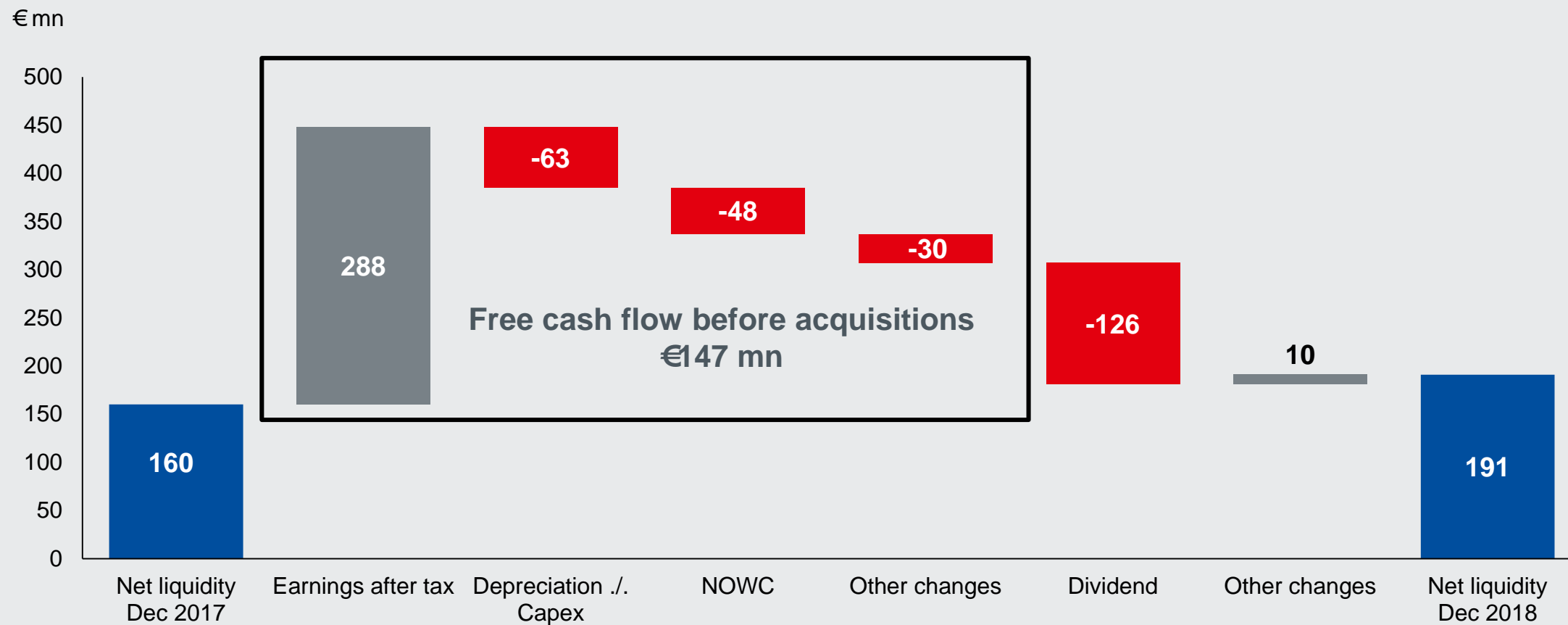
¹2017 comparable

Cash flow 2018

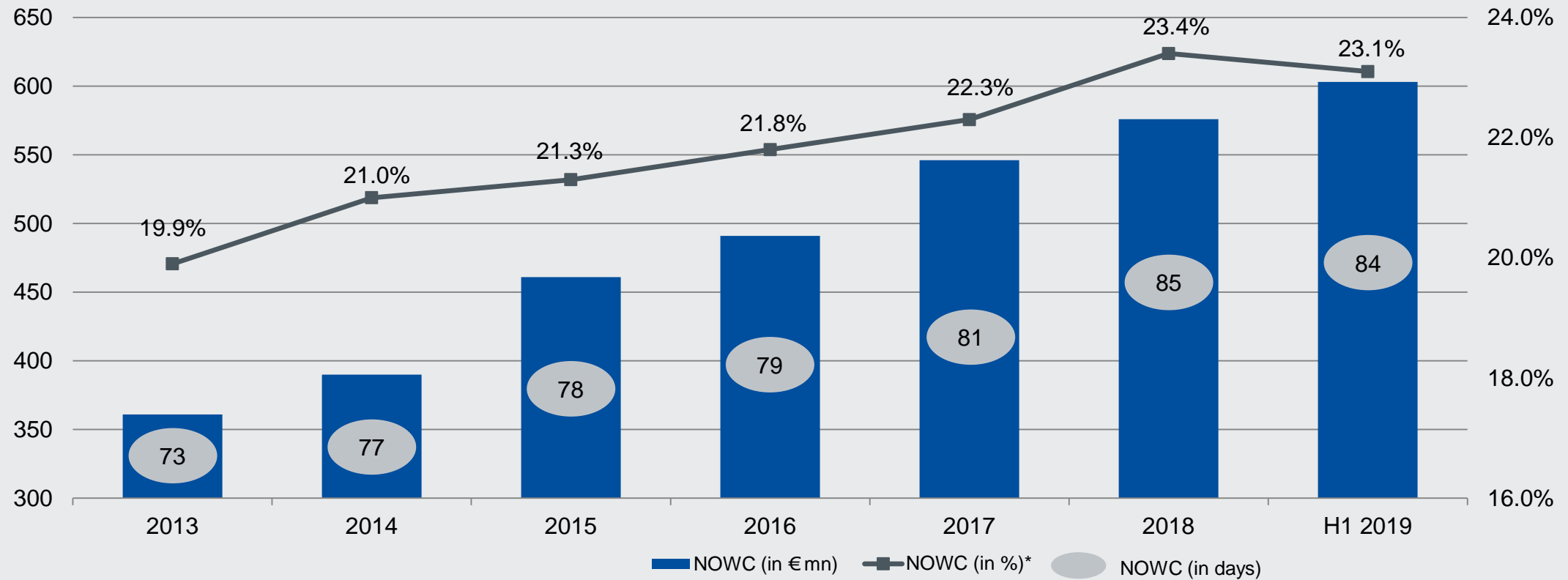
| €mn | 2018 | 2017 | Δ in % |
|---|------------|------------|-----------|
| Earnings after tax | 288 | 269 | 7 |
| Amortization/Depreciation | 58 | 59 | -2 |
| Changes in net operating working capital (NOWC) | -48 | -78 | -39 |
| Other changes | -30 | -3 | - |
| Capex | -121 | -105 | 15 |
| Free cash flow before acquisitions¹ | 147 | 142 | 4 |
| Acquisitions ¹ | 12 | -2 | - |
| Free cash flow | 159 | 140 | 14 |

¹ Including divestments.

Net Liquidity 2018

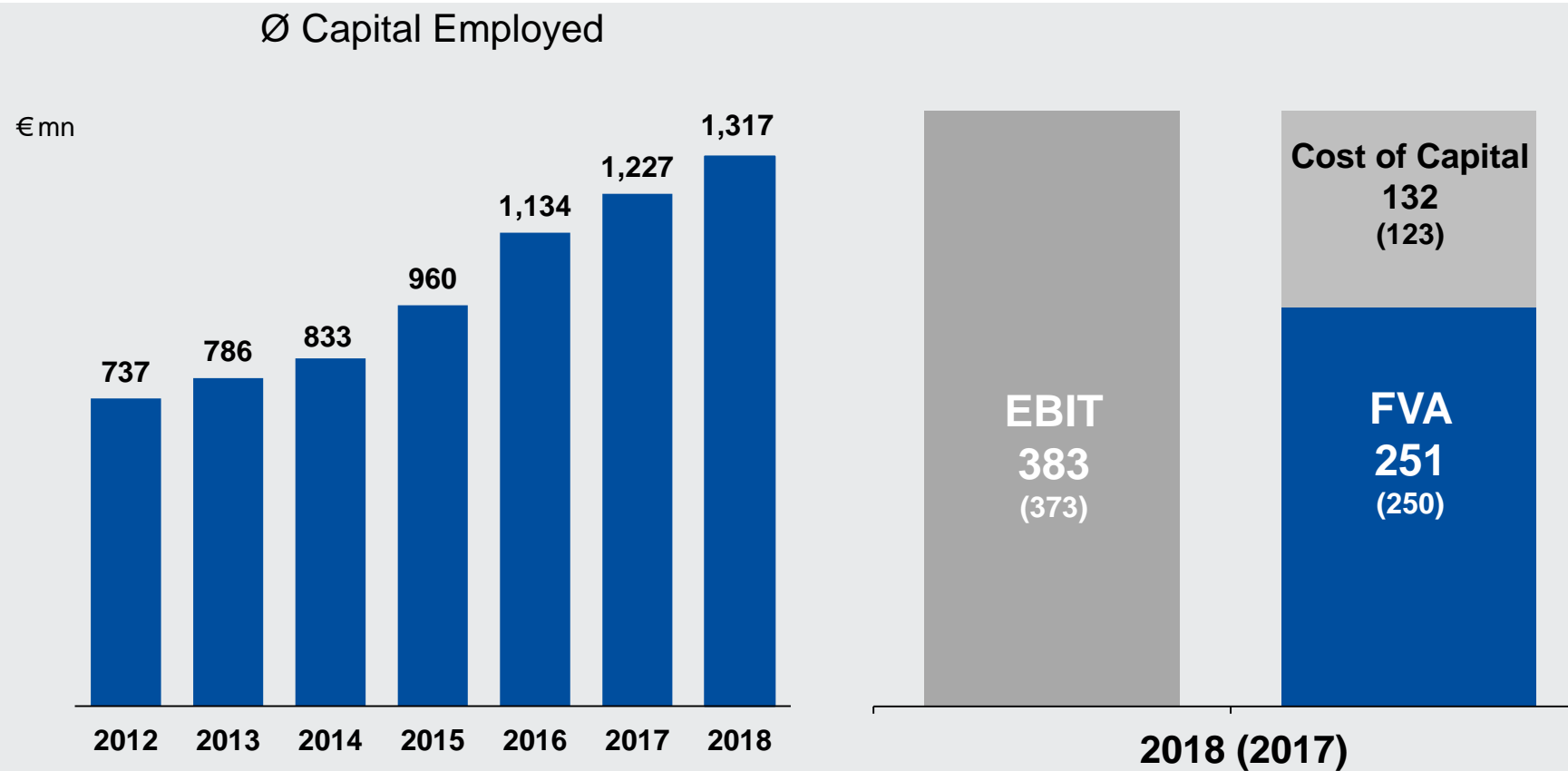


Net operating working capital (NOWC)*



* In relation to the annualized sales revenues of the last quarter

FUCHS Value Added (FVA)



Cost of Capital = CE x WACC (10%)

FY 2018 earnings summary

- Mainly volume driven organic sales growth coming from Asia-Pacific, Africa and North and South America; Europe driven by price and product mix changes
- Strong negative FX effects in North and South America as well as in Asia-Pacific, Africa
- Although higher raw material costs were largely passed on across the Group, gross margin decreased due to production costs increases; increasing raw material prices had different impacts with respective regional FX development; Europe compensated with stronger Euro in H1
- Cost increases due to investments in new and existing plants, in additional employees as well as in increased R&D as planned
- Increase in earnings after tax stronger than EBIT growth due to a lower tax rate of 26.2% (28.8%) mainly attributable to lower withholding taxes on dividends
- Capex on record level (€121 mn), however lower than originally planned (€140 mn) due to project delays
- NOWC up to 23.4% of sales mainly due to slowdown of business in Q4

Adjusted 2018 quarterly figures accounting for the new segment reporting structure

| 2018 comparable |
|---------------------------------|
| Sales by company location |
| EBIT before at equity income |
| <i>in % of sales</i> |
| Income from at equity companies |
| Segment earnings (EBIT) |
| <i>in % of sales</i> |

| EMEA | | | | | |
|------|------|------|------|--------------|--|
| Q1 | Q2 | Q3 | Q4 | FY | |
| 415 | 414 | 408 | 381 | 1,618 | |
| 47 | 48 | 46 | 44 | 185 | |
| 11.3 | 11.6 | 11.3 | 11.5 | 11.4 | |
| 3 | 3 | 15 | 5 | 26 | |
| 50 | 51 | 61 | 49 | 211 | |
| 12.0 | 12.3 | 15.0 | 12.9 | 13.0 | |

| Asia-Pacific | | | | | |
|--------------|------|------|------|-------------|--|
| Q1 | Q2 | Q3 | Q4 | FY | |
| 178 | 191 | 173 | 164 | 706 | |
| 28 | 28 | 24 | 22 | 102 | |
| 15.7 | 14.7 | 13.9 | 13.4 | 14.4 | |
| - | - | - | - | - | |
| 28 | 28 | 24 | 22 | 102 | |
| 15.7 | 14.7 | 13.9 | 13.4 | 14.4 | |

| North and South America | | | | | |
|-------------------------|------|------|------|-------------|--|
| Q1 | Q2 | Q3 | Q4 | FY | |
| 95 | 104 | 105 | 105 | 409 | |
| 13 | 17 | 15 | 14 | 59 | |
| 13.7 | 16.3 | 14.3 | 13.3 | 14.4 | |
| - | - | - | - | - | |
| 13 | 17 | 15 | 14 | 59 | |
| 13.7 | 16.3 | 14.3 | 13.3 | 14.4 | |

| 2018 comparable |
|---------------------------------|
| Sales by company location |
| EBIT before at equity income |
| <i>in % of sales</i> |
| Income from at equity companies |
| Segment earnings (EBIT) |
| <i>in % of sales</i> |

| Holding / Consolidation | | | | | |
|-------------------------|-----|-----|-----|-------------|--|
| Q1 | Q2 | Q3 | Q4 | FY | |
| -45 | -41 | -44 | -36 | -166 | |
| 1 | 6 | 3 | 1 | 11 | |
| - | - | - | - | - | |
| 0 | -1 | 1 | 0 | 0 | |
| 1 | 5 | 4 | 1 | 11 | |
| - | - | - | - | - | |

| FUCHS Group | | | | | |
|-------------|------|------|------|--------------|--|
| Q1 | Q2 | Q3 | Q4 | FY | |
| 643 | 668 | 642 | 614 | 2,567 | |
| 89 | 99 | 88 | 81 | 357 | |
| 13.8 | 14.8 | 13.7 | 13.2 | 13.9 | |
| 3 | 2 | 16 | 5 | 26 | |
| 92 | 101 | 104 | 86 | 383 | |
| 14.3 | 15.1 | 16.2 | 14.0 | 14.9 | |

Quarterly income statement

| €mn | 2016 | | | | 2017 | | | | 2018 | | | | 2019 | | | |
|-------------------------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|----|----|
| | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 |
| Sales | 550 | 586 | 567 | 564 | 618 | 629 | 615 | 611 | 643 | 668 | 642 | 614 | 643 | 653 | | |
| Gross Profit | 206 | 221 | 214 | 210 | 226 | 226 | 215 | 215 | 225 | 239 | 222 | 213 | 217 | 224 | | |
| Gross Profit margin (in %) | 37.4 | 37.7 | 37.8 | 37.1 | 36.6 | 35.8 | 35.0 | 35.2 | 35.0 | 35.8 | 34.6 | 34.7 | 33.7 | 34.3 | | |
| Other function costs | -126 | -128 | -125 | -120 | -137 | -134 | -129 | -126 | -136 | -140 | -134 | -132 | -142 | -147 | | |
| EBIT before at Equity | 80 | 93 | 89 | 90 | 89 | 92 | 86 | 89 | 89 | 99 | 88 | 81 | 75 | 77 | | |
| EBIT margin before at Equity (in %) | 14.6 | 15.8 | 15.8 | 15.9 | 14.5 | 14.5 | 14.1 | 14.6 | 13.8 | 14.8 | 13.7 | 13.2 | 11.7 | 11.8 | | |
| At Equity | 5 | 5 | 5 | 4 | 5 | 4 | 5 | 3 | 3 | 2 | 16 | 5 | 2 | 3 | | |
| EBIT | 85 | 98 | 94 | 94 | 94 | 96 | 91 | 92 | 92 | 101 | 104 | 86 | 77 | 80 | | |
| EBIT margin (in %) | 15.5 | 16.6 | 16.5 | 16.8 | 15.3 | 15.1 | 14.8 | 15.1 | 14.3 | 15.1 | 16.2 | 14.0 | 12.0 | 12.3 | | |
| EBITDA | 97 | 109 | 105 | 107 | 107 | 109 | 105 | 111 | 106 | 115 | 118 | 102 | 95 | 98 | | |
| EBITDA margin (in %) | 17.6 | 18.7 | 18.6 | 18.8 | 17.4 | 17.3 | 17.0 | 18.2 | 16.5 | 17.2 | 18.4 | 16.6 | 14.8 | 15.0 | | |

The Executive Board



Stefan Fuchs: CEO; Americas (until Sept. 30, 2019), Corporate Group Development, HR, PR & Marketing



Dr. Lutz Lindemann: CTO; R&D, Technology, Product Management, Supply Chain, Sustainability, inoviga GmbH, Mining Division, OEM Division



Dr. Timo Reister: Asia-Pacific, Americas (as of Oct. 2019), Industrial Sales Strategy



Dr. Ralph Rheinboldt: Europe, Middle East & Africa, LUBRITECH Division



Dagmar Steinert: CFO; Finance, Controlling, Investor Relations, Compliance, Internal Audit, IT (incl. SAP/ERP-Systems), Legal, Tax

Executive Compensation & FUCHS Shares

Executive Board

25%

of variable compensation

must be invested in FUCHS preference shares with a 3 year lock-up period

Supervisory Board

50%

of variable compensation

must be invested in FUCHS preference shares with a lock-up period of 5 years. The vesting period is waived when the member leaves the Supervisory Board

Financial Calendar & Contact

Financial Calendar 2019

| | |
|-------------------------|---------------------------------|
| March 20, 2019 | Full Year Results 2018 |
| May 3, 2019 | Quarterly Statement Q1 2019 |
| May 7, 2019 | Annual General Meeting 2019 |
| June 25, 2019 | Capital Market Day 2019 |
| August 1, 2019 | Half-year Financial Report 2019 |
| October 30, 2019 | Quarterly Statement Q3 2019 |

The financial calendar is updated regularly. You can find the latest dates on the webpage at www.fuchs.com/financial-calendar

Investor Relations Contact

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