

## FUCHS at a glance

Established 3  
Generations ago as a  
Family-owned business

Around **6,800**  
employees

Preference share listed  
in the **MDAX**

**No. 1**  
among the independent  
suppliers of lubricants

**€3.6 bn**  
sales revenues in 2025

**67**  
Companies worldwide

### Lubricants

- Protect surfaces from corrosion and wear
- Reduce friction and wear in moving systems
- Cool machines and equipment
- Transfer energy

## FUCHS – Competitive Advantage

### Technology and innovation leadership

Full focus on high-efficiency lubricant solutions and functional fluids

Independency allows reliability, customer & market proximity and continuity

Advantage over large oil companies

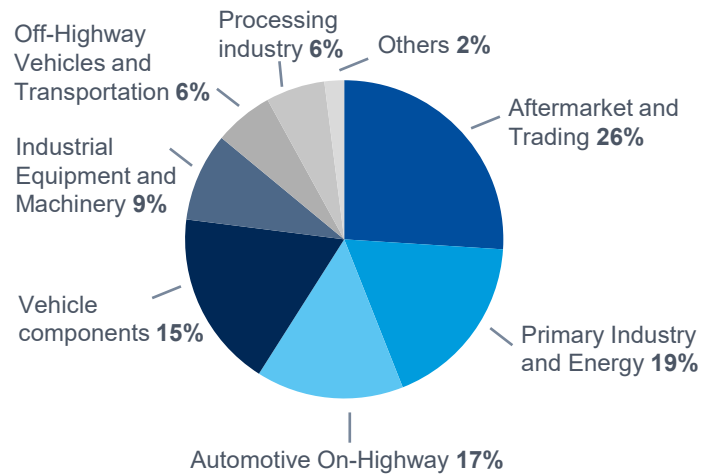
### Strategically important product areas

FUCHS is a full-line supplier

Global presence, R&D strength, know-how transfer, speed

Advantage over other independent companies

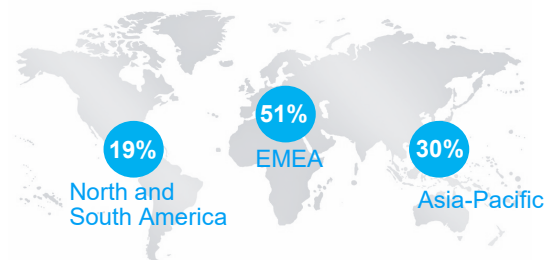
## Customer Structure by revenue 2025



## Key group figures [€ mn]

	2025	2024
Sales revenues	3,563	3,525
Gross profit	1,245	1,215
EBIT	435	434
Earnings after tax	306	302

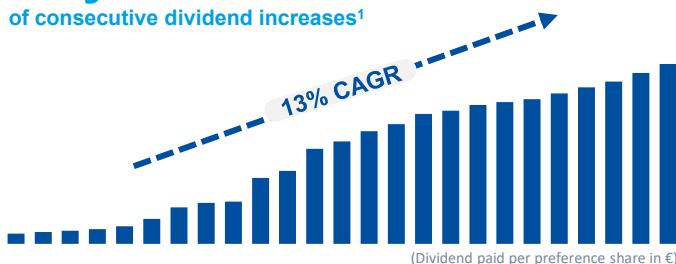
## Sales by region 2025



## FUCHS share performance

**24 years**

of consecutive dividend increases<sup>1</sup>



<sup>1</sup>Based on the dividend proposal for the 2025 financial year.

## Key figures FUCHS shares

- The **market capitalization** of FUCHS shares stood at **€4.5 billion** at the end of 2025
- **59%** of the FUCHS ordinary shares are held by the FUCHS family, allowing to remain independent
- Shareholders have benefited from an **average annual dividend increase of 13%** on preference shares **over the past 24 years**<sup>1</sup>