

Financial Results H1 2023

| Analyst's Conference, 28th July 2023 | Isabelle Adelt, CFO



HIGHLIGHTS H1 2023



FUCHS SUCCESSFULLY CONCLUDES FIRST HALF-YEAR

€1,822 mn

Sales up 11% yoy

€200 mn

EBIT up 11% yoy

€164 mn

FCF bef. acq. sig. up

H₁ 2023

- Sales development strongly price-driven
- Implemented price increases from 2022 drive H1 2023 EBIT
- EBIT margin at 11.0%
- FCF bef. acq. sig. higher due to lower NOWC build-up yoy

Outlook for FCF bef. acq. raised

Sales: ~ €3.6 bn

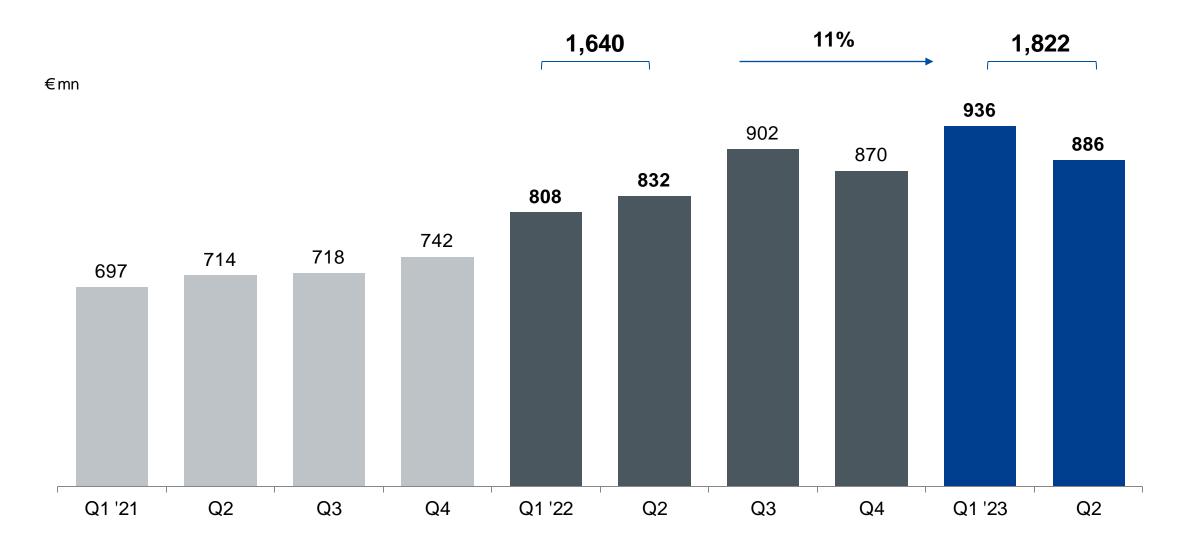
• EBIT: ~ €390 mn

FVA: above prior year (€172 mn)

 FCF bef. acq.: ~ €300 mn (before: ~ €250 mn)

SALES DEVELOPMENT

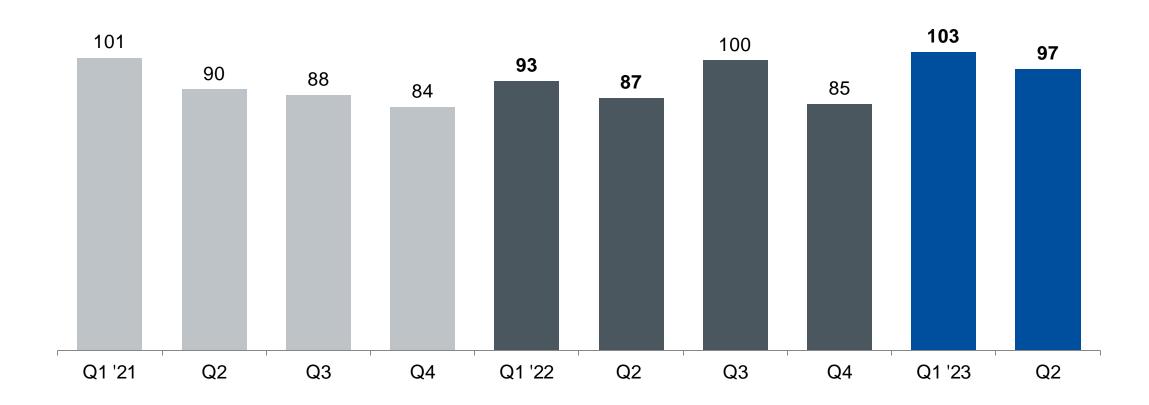




EBIT DEVELOPMENT



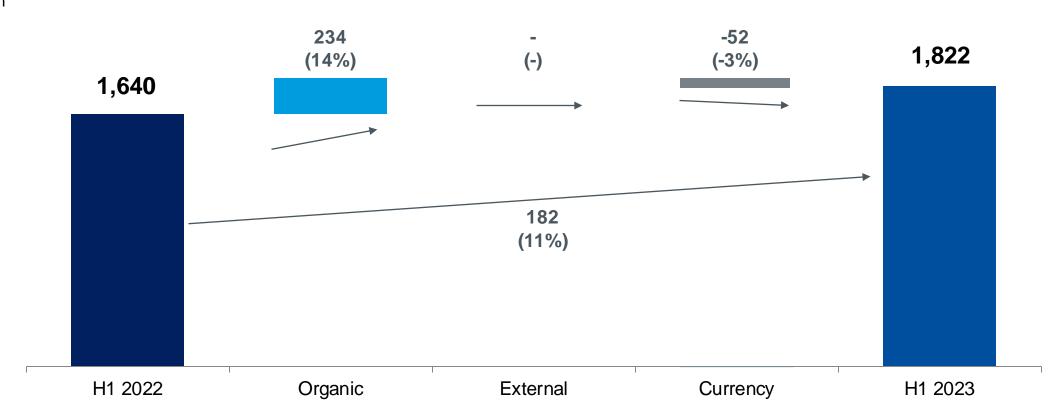




H1 2023 GROUP SALES



€mn



H1 2023 KPI SUMMARY



KPI in €mn	H1 2023	H1 2022
Sales	1,822	1,640
Cost of sales	-1,248	-1,116
Gross profit	574	524
Other function costs	-378	-346
EBIT bef. at Equity	196	178
EBIT	200	180
CADEV	24	0.4
CAPEX	-31	-24
NOWC	-2	-147
FCF bef. acq.	164	0

- Sales price-driven up 11%
- Gross profit up 10% by compensation of sig. cost inflation through higher selling prices in 2022, however margin of 31.5% 0.5%-pts. lower yoy
- Other function costs 9% up, driven by higher freight and energy costs and sig. higher personnel costs
- EBIT up 11%; EBIT margin at 11.0%
- CAPEX above prior year level
- Sig. lower NOWC build-up yoy
- FCF bef. acq. sig. higher due to lower NOWC build-up yoy

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EUROPE, MIDDLE EAST, AFRICA



KPI in €mn	H1 2023	H1 2022
Sales	1,067	987
Organic growth	103 (10%)	131 (15%)
External growth	-	1 (0%)
FX effects	-23 (-2%)	5 (1%)
EBIT bef. at Equity	95	82
EBIT	99	84

- Sales price-driven 8% up
- Almost all entities with double-digit growth rates; particularly high absolute and relative increases in Great Britain, Poland and Ukraine
- Negative currency effects mainly from South Africa, Great Britain, Sweden and Ukraine
- Significant earnings contribution from almost all entities, especially in Sweden

ASIA-PACIFIC



KPI in €mn	H1 2023	H1 2022
Sales	491	454
Organic growth	63 (14%)	-1 (0%)
External growth	-	-
FX effects	-26 (-6%)	31 (7%)
EBIT bef. at Equity	52	55
EBIT	52	55

- Sales up 8% driven by prices despite negative currency effects
- Australia and South-East Asia showing strong increases, thanks to positive business development and price increases
- China still affected by a moderate economic recovery, but primarily driven by prices also significantly higher than in the previous year
- EBIT slightly lower due to lower contribution from China, while Southeast Asia and Australia posted earnings growth; negative currency effects from all regions

NORTH AND SOUTH AMERICA



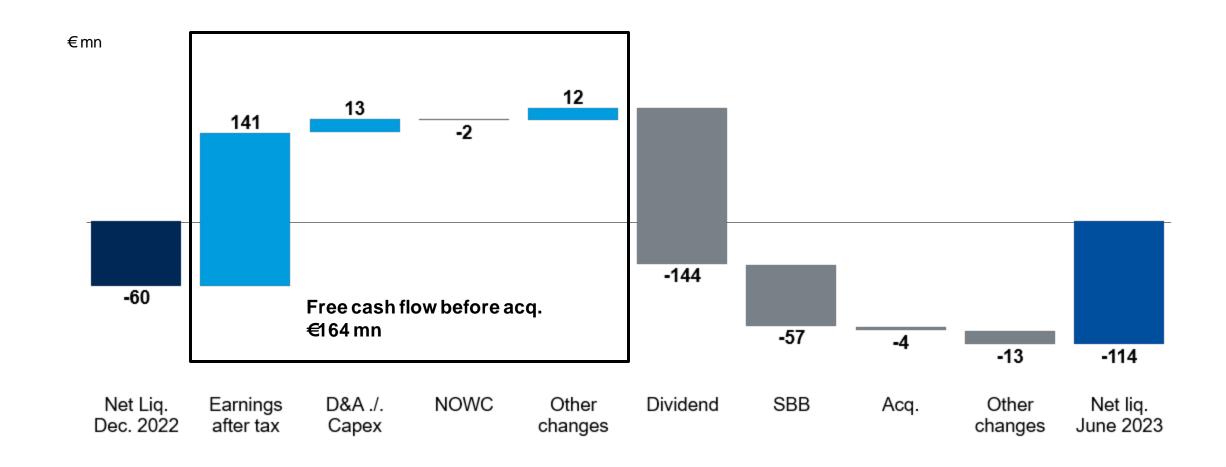
KPI in €mn	H1 2023	H1 2022
Sales	352	300
Organic growth	55 (18%)	48 (21%)
External growth	-	-
FX effects	-3 (-1%)	28 (13%)
EBIT bef. at Equity	39	35
EBIT	39	35

- Sales up 17% due to price increases and positive business development
- Positive currency effects overcompensated by negative currency effects from Argentina
- Especially US and Brazil with positive business development and earnings improvement

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NET LIQUIDITY

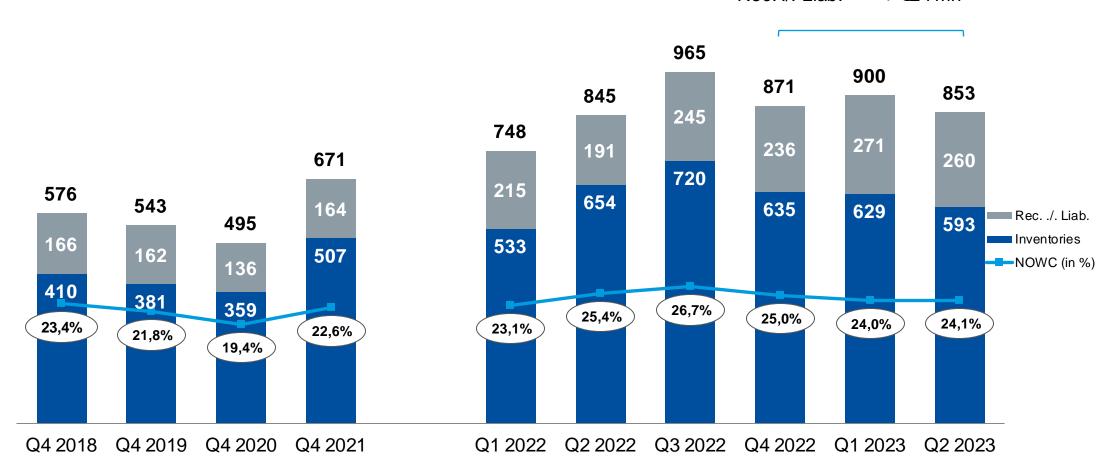




NET OPERATING WORKING CAPITAL (NOWC)



Q4 22 vs Q2 23: Inventories - €42 mn Rec. ./. Liab. + €24 mn



2023 OUTLOOK MARKING A STEP TOWARDS EBIT TARGET 2025



STRIVING FOR ALL-TIME HIGHS IN SALES, EBIT AND FCF BEF. ACQUISITIONS

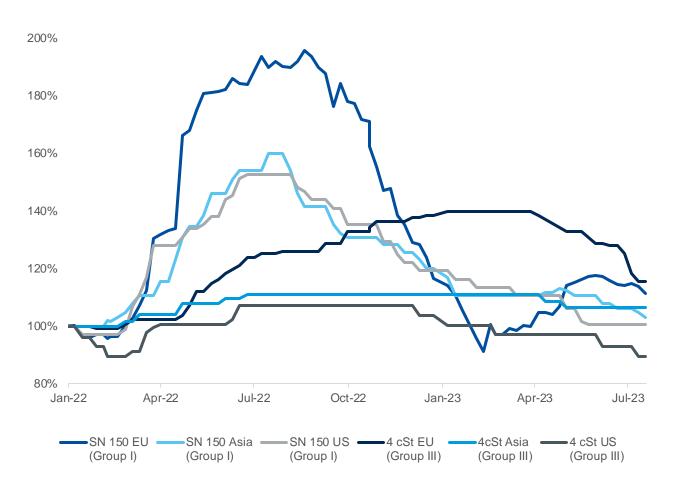
		March, 8 th	July, 28 th	
KPI* in €mn	2022	2023	2023	
Sales	3,412	~ 3,600	~ 3,600	Organic growth from higher business volume and pricing lag-effects
EBIT	365	~ 390	~ 390	Strict cost management vs. cost inflation (esp. personnel, freight)
FVA	172	above prior year	above prior year	Higher earnings vs. slightly higher capital employed
FCF bef. acq.	61	~ 250	~ 300	Higher earnings, sig. lower NOWC build-up compared to 2022
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^{*} The impact of the ongoing tense geopolitical situation on the global economy and FUCHS cannot be estimated at this time. In addition, the further development of raw material prices remains a matter of great uncertainty.

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DIFFERENT PRICE DEVELOPMENTS FOR RAW MAT. BASKET





Market Development Q2

- Base oil group I and II further decreased globally with a temporary uptick in Europe
- Base oil group III remained substantially higher, however with decreases as well
- Slight price reductions for additive packages and other raw
 mat. perceptible, but overall price level above long-term avg.

Outlook Q3 & beyond

- Base oils: Pressure on prices is anticipated to remain with a higher downward potential in the Americas than in the other regions
- Additive packages & other raw materials: Prices expected to decrease slowly

Data as at July 18th, 2023 %-changes vs. Dec. 31st, 2021

FINANCIAL CALENDAR & CONTACT



Financial Calendar 2023/2024

October 27, 2023	Quarterly Statement 9M 2023
March 12, 2024	Annual Report 2023

The financial calendar is updated regularly. You find the latest dates on the webpage at www.fuchs.com/financial-calendar

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